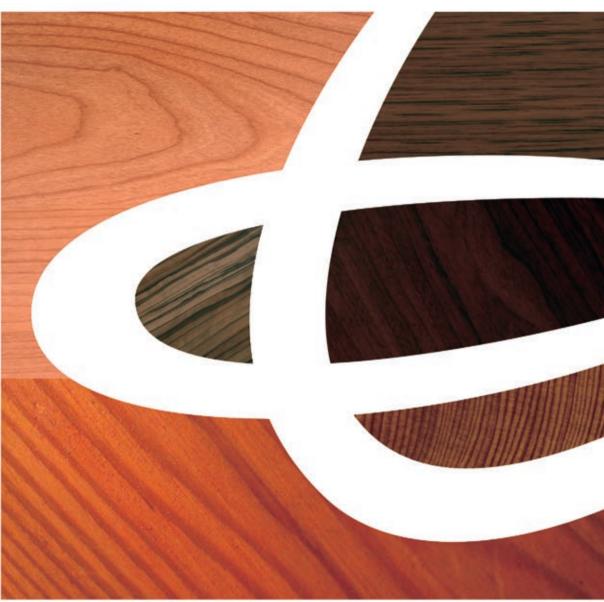


# Samson Holding Ltd.

# 順誠控股有限公司\*

(Stock Code: 531.hk)





Annual Report 2008













### Contents

Corporate Information	2
Financial Highlights	3
Chairman's Statement	4
Management Discussion and Analysis	6
Biographical Details of Directors and	
Senior Management	8
Corporate Governance Report	15
Directors' Report	21
Independent Auditor's Report	27
Consolidated Income Statement	29
Consolidated Balance Sheet	30
Consolidated Statement of Changes in Equity	32
Consolidated Cash Flow Statement	33
Notes to the Consolidated Financial Statements	35
Financial Summary	80

# Corporate Profile

Since its first establishment in 1995, Samson Group, including **Samson Holding Ltd.** (the "Company") and its subsidiaries, has now become a fully vertically-integrated furniture wholesaler/manufacturer, ranks as one of top 10 furniture wholesalers in the United States of America (the "U.S.A.") and in the United Kingdom (the "U.K."). Further, we are among the top 3 casegoods manufacturers in Asia. We currently market a wide range of our furniture products through a portfolio of brand names including Universal Furniture, Legacy Classic Furniture, Craftmaster Furniture, Pennsylvania House, Samson International, and licensed with Better Homes & Gardens in the U.S.A. Beginning from October 2008, with the acquisition of a U.K. premium casegoods importer and wholesaler under the brandname "Willis Gambier", we have established a solid presence in the U.K. and Europe. In addition to our own brands, through our mega factories named Lacquer Craft in the People's Republic of China (the "PRC"), we also manufacture for a number of North American leading brands.

Our product offerings include a full range of home furniture for living room, dining room, and bedroom. In addition, we also manufacture furniture for high-end hotels and offices.

Our team of experienced executives, employees and sales force, comprised the U.S.A, and U.K. market expertise, combining with the PRC manufacturing know-how, creates a globally-integrated products and services logistics platform that serves as the most effective means of business operations by which we strive to maximize ultimate benefits to our customers and shareholders.

### Corporate Information

### **Executive Directors**

Mr. Shan Huei KUO *(Chairman)*Ms. Yi-Mei LIU *(Deputy Chairman)*Mr. Mohamad AMINO77AKERI

#### **Non-executive Directors**

Mr. Sheng Hsiung PAN Mr. Yuang-Whang LIAO

### **Independent Non-executive Directors**

Mr. Ming-Jian KUO Mr. Siu Ki LAU

Mr. Sui-Yu WU (appointed on 15 December 2008) Ms. Huei-Chu HUANG (resigned on 1 September 2008)

### **Audit Committee**

Mr. Siu Ki LAU *(Chairman)* Mr. Sheng Hsiung PAN

Mr. Sui-Yu WU (appointed on 15 December 2008)
Ms. Huei-Chu HUANG (resigned on 1 September 2008)

### **Remuneration Committee**

Mr. Ming-Jian KUO (Chairman)

Mr. Sheng Hsiung PAN

Mr. Sui-Yu WU (appointed on 15 December 2008)

Ms. Huei-Chu HUANG (resigned on 1 September 2008)

### **Company Secretary**

Ms. Pik Yuk CHENG

### **Authorized Representatives**

Ms. Yi-Mei LIU Ms. Pik Yuk CHENG

### **Registered Office**

Scotia Centre, 4th Floor P.O. Box 2804, George Town Grand Cayman, KY1-1112 Cayman Islands

### **Stock Code**

The Stock Exchange of Hong Kong Limited: 531

### **Websites**

http://www.samsonholding.com/ http://www.universalfurniture.com/ http://www.legacyclassic.com/ http://www.legacyclassickids.com/ http://www.cmfurniture.com/ http://www.wguk.com/

### **Principal Places of Business**

#### China:

Jian She Road, Jin Ju Village Daling Shan Town, Dongguan City Guangdong Province China, 523830

China Timber Industry City Development Area No. 2 Taicheng Road, Jia Shan County Zhejiang Province China, 314100

Level 28, Three Pacific Place 1 Queen's Road East Hong Kong

#### **United States of America:**

2575 Penny Road High Point, NC 27265 U.S.A.

4190 Eagle Hill Drive High Point, NC 27265 U.S.A.

221 Craftmaster Road Hiddenite, NC 28636 U.S.A.

#### **United Kingdom:**

Unit 2, Kingston Park, Flaxley Road Peterborough, PE2 9EN England, U.K.

#### **Auditor**

Deloitte Touche Tohmatsu

### **Principal Bankers**

Bank SinoPac Chinatrust Commercial Bank Fubon Bank (Hong Kong) Limited Wachovia Bank, National Association

### **Share Registrars and Transfer Offices**

#### **Principal:**

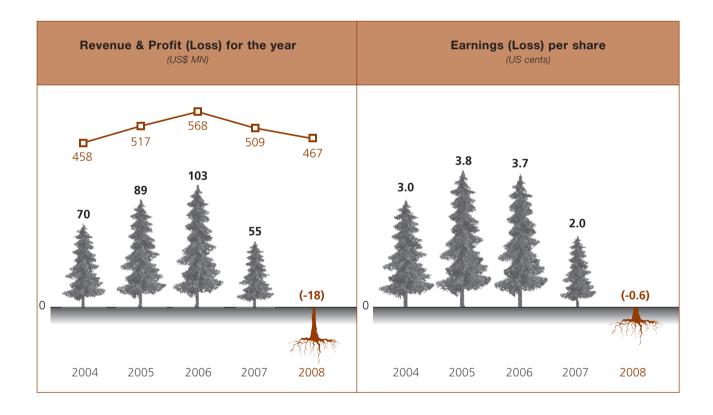
Butterfield Fulcrum Group (Cayman) Limited Butterfield House 68 Fort Street P.O. Box 609 George Town, Grand Cayman, KY1-1107 Cayman Islands

#### **Hong Kong Branch:**

Computershare Hong Kong Investor Services Limited Shops 1712-16, 17/F Hopewell Centre 183 Queen's Road East, Wanchai Hong Kong

# Financial Highlights

	2008 US\$'000	2007 US\$'000	2008 HK\$'000*	2007 HK\$'000*
Operating results				
Revenue	466,569	508,710	3,639,238	3,967,938
(Loss) Earnings before interest and tax	(17,236)	56,355	(134,441)	439,569
(Loss) Profit for the year	(18,470)	55,001	(144,066)	429,008
(Loss) Earnings per share (US/HK cents)	(0.6)	2.0	(4.68)	15.60
Financial position				
Total assets	638,066	577,368	4,976,915	4,503,470
Net current assets	297,950	273,787	2,324,010	2,135,539
Shareholders' equity	518,122	489,159	4,041,352	3,815,440
Return on equity** (%)	(3.67)%	11.85%	(3.67)%	11.85%



- RevenueProfit (Loss) for the year
- \* exchange rate: US\$1 to HK\$7.8 (for reference only)
- \*\* (loss) profit for the year/average shareholders' equity

### Chairman's Statement

"To maintain and strengthen our position as one of the leading wholesalers in the U.S. residential furniture market and to become one of the leading players in the furniture industry globally"

On behalf of the Board of Directors (the "Board") of Samson Holding Ltd. (the "Company"), I am pleased to present to the shareholders the annual results of the Company and its subsidiaries (the "Group") for the year ended 31 December 2008.

#### Results

Due to the weak retail demand in the furniture business caused by the sub-prime mortgage crisis and the stagnant housing market in the U.S. that seriously affected our business, turnover was US\$466.6 million in 2008, an 8.3% decline over the year of 2007; and the loss for the year of the Group was US\$18.5 million, compared with a profit of US\$55.0 million in 2007. However, the loss was mainly attributable to an impairment loss of US\$59.3 million on the available-for-sales investments, with no actual cash impact toward our financial position. Despite the aforementioned non-cash impairment loss, our core operation continued to generate a profit of US\$40.9 million, with 8.8% (10.8% in 2007) net profit margin under such an unprecedented severe market environment, which we believe it further demonstrates the Group's ability to weather economic downturn before us.

### **Business Development and Outlook**

Despite of the dreadful news in the global economy, we believe that we are in a much better position than our competitors in the furniture industry in facing the challenging conditions today. We also believe that the consolidation in the furniture industry will present more opportunities for our Group, who has a leaner structure with lower costs and overheads, more comprehensive operational platform with a diversified market presence broader than before, and a greater flexibility with amble financial resources. Although we may still expect a very similar macro environment as we move into 2009, we will focus on executing the strategic initiatives that can positively impact our business to continuously increase the market share and generate profit for our shareholders.

Here are the progresses made on our principal strategies:

#### 1. Expanding our market presence and raising brand awareness

With the acquisition of the brand name of Pennsylvania House, during the October High Point Market in 2008, we have successfully launched a series of higher-end solid-wood program, produced by our own manufacturing facility, into the U.S. market, and we believe this program has been so far well-recognized by our customers in this distinctive consumer segment of the industry.

### 2. Expanding our OEM business

In addition to the existing original equipment manufacturer ("OEM") customer base, we have expanded our focus into the hospitality furniture industry. Although it was new to both our Group and our potential customers in this field, as customers had no business experience with our Group before, we demonstrated our manufacturing capability of making the hotel furniture to the customers' specification, and built a reliable business relationship with our customers in this field.

### Chairman's Statement (cont'd)

#### 3. Continuing our efforts in operational efficiencies

Although the manufacturing in the PRC and the retail business environment continued to be very challenging, it has never stopped us seeking the improvements that may benefit our efficiencies and operating results. During the year of 2008, our Group has been making efforts in cutting both manufacturing and marketing overheads in an attempt to weather through the adverse conditions in such a sluggish economy, to promptly reflect the dynamic market reality and to offer our customers with competitive pricing through our business process of value-creating.

### 4. Creating shareholders' value through acquisition strategies

In early October 2008, we entered the U.K. wholesale market via the acquisition of the business under a premium trade name of Willis Gambier. During the past few months, we successfully restructured its business model and rebuilt its management team by redefining the business focus and consolidating its facilities under one roof. Although the economy and retail market condition in the U.K. showed no sign of recovery yet, our position in this brand new market and the potential growth further into other European countries shall generate a positive contribution that benefits our Group on going forward.

### **Shareholders' Value and Corporate Governance**

The management is committed to continuously enhancing shareholders' value. The Group puts great emphasis on managing the tough market condition by enhancing operation efficiency and cost reduction to generate cash flow and earning to invest in the future. The superior financial results and shareholders' value will be achieved without compromising integrity and business ethics. By working with the Board and external advisers, the Group will continue to promote transparency and enhance corporate governance.

### **Appreciation**

Finally, I would like to take this opportunity to express my gratitude to my fellow directors, management team and employees for their contributions and dedication to the Group and my deep thanks to our shareholders, customers, suppliers and business partners for their continued supports.

#### Shan Huei KUO

Chairman 8 April 2009

### Management Discussion and Analysis

### **Business Review**

The weak economic condition has adversely affected the entire home furnishing industry during the year of 2008. However, we have taken on the challenges by undertaking a series of strategic actions to maintain our positioning in the overall market share as well as our profitability under such a tough environment. While many retail businesses including those in the industry which we are in, as well as peer companies, have reported double-digit percentage decline in the sales volume, our Group managed to minimize this negative macro impact by exploring business opportunities into new markets and segments, such as U.K. market and the hospitality furniture. Meanwhile, our continuing efforts in enhancing the manufacturing productivity and focus on improving cost savings on overheads, have progressed and shown an encouraging result so far for the year despite of the overall downturn of the business.

### **Financial Review**

Net sales for the year was US\$466.6 million compared to US\$508.7 million in 2007, a decrease of US\$42.1 million or 8.3%. The decrease in sales was mainly attributable to the weak retail demand which was caused by the sub-prime mortgage crisis and the stagnant housing market in the U.S. To overcome the market challenges, we are committed to deliver excellent value to our customers by offering broader product selections, better logistics services, and further expanding our distribution channels and product segments offerings in the marketplace.

Despite of the improvement in our productivity and efficiency, gross profit margin decreased to 24.7% in 2008 from 27.9% in 2007 which was mainly due to the reduced factory capacity utilization resulting from the lower sales volume, together with the increase in production costs in the PRC.

Total operating expenses decreased to US\$90.8 million in 2008 from US\$95.5 million in 2007.

Compared with a profit of US\$55.0 million in 2007, we recorded a loss of US\$18.5 million in 2008, which was attributable to an impairment loss of US\$59.3 million on the available-for-sale investments, despite that our core business contributed a considerable profit for the year.

### Liquidity, Financial Resources and Capital Structure

As at 31 December 2008, the Group's cash and cash equivalents increased by US\$49.9 million to US\$218.9 million from US\$169.0 million as at 31 December 2007, further improving our financial liquidity. Bank borrowings further decreased to US\$30.6 million as at 31 December 2008 from US\$36.5 million last year, and our gearing ratio (total bank borrowings/shareholders' equity) improved to 5.9% as at 31 December 2008 from 7.5% as at 31 December 2007. Our net cash position of US\$188.3 million puts us in a strong financial position to weather the current economic climate and implement our business strategy with confidence.

Cash and cash equivalents held by the Group were mainly denominated in U.S. dollars, Renminbi, U.K. Pound Sterling and Hong Kong dollars. Bank borrowings were denominated in U.S. dollars, carrying floating interest rates and are repayable within five years.

Our sources of liquidity included cash and cash equivalents, cash from operations and general banking facilities granted to the Group. The Group intends to maintain strong and prudent liquidity for day-to-day operations and business development.

As substantially all of our revenue and most of our cost of sales were denominated in U.S. dollars, we have not had any material foreign exchange gains or losses in connection with our operations. In order to minimize our foreign exchange exposure in relation to the potential appreciation of Renminbi, the Group has entered into foreign exchange forward contracts. As at 31 December 2008, there were outstanding forward exchange contracts amounting to US\$43.4 million (31 December 2007: US\$32.0 million).

### Management Discussion and Analysis (cont'd)

The Group's current assets increased by 15.7% to US\$417.4 million compared to US\$360.7 million as at 31 December 2007 and the Group's current liabilities increased by 37.5% to US\$119.5 million compared with US\$86.9 million as at 31 December 2007. The current ratio (current assets/current liabilities) therefore decreased to 3.5 times as at 31 December 2008 from 4.2 times as at 31 December 2007.

#### Outlook

We expect the overall economy and industry conditions to remain challenging throughout the year 2009. Despite the difficult economic environment, we plan to deliver superior results by continuing to dedicate ourselves to expanding our operation while improving our operating efficiency and service quality. Our core operating results have clearly demonstrated that our overall strategies and business model have been supporting us with many key advantages over our peers. Looking forward, with our strong financial position, efficient production facilities, well-established distribution networks, and an experienced management team, we believe we are well positioned to reap the benefits once the global economy eventually turns around and to expand our business further through both organic growth and acquisitions.

### **Pledge of Assets**

As at 31 December 2008, the Group's inventories of US\$30.5 million (31 December 2007: US\$33.6 million), trade and other receivables of US\$72.9 million (31 December 2007: US\$75.0 million), property, plant and equipment of approximately US\$37.4 million (31 December 2007: US\$38.8 million) had been pledged to banks to secure the general banking facilities granted to the Group. As at 31 December 2007, pledged bank deposits of approximately US\$0.9 million had been pledged to banks and such deposits were released upon the repayment of bank borrowings.

### **Capital Expenditure**

Capital expenditures for the year ended 31 December 2008 amounted to US\$6.5 million compared to US\$14.4 million in 2007. Capital expenditures were mainly incurred for the expansion of our warehouse capacity in the U.S. and production capacity in the PRC.

#### **Dividends**

Despite that the Company has recorded a loss of about US\$18 million for the year ended 31 December 2008 attributable to an impairment loss on available-for-sale investments of approximately US\$ 59 million, the Group's core business is still contributing profit positively. In view that the financial position of the Group is sound with a strong net cash position, the Board has recommended the payment of a final dividend for the year ended 31 December 2008 of HK\$0.0216 per share, subject to the approval of the shareholders at the forthcoming annual general meeting. Upon approval of the shareholders, the proposed final dividend will be paid on or about 1 June 2009 to the members of the Company whose names appeared on the Company's register of members as at 21 May 2009.

### **Employees and Emolument Policy**

As at 31 December 2008, the Group employed approximately 9,800 (31 December 2007: 11,500) full-time employees in the PRC, the U.S, the U.K. and Taiwan.

The Company believes that the ability to grow as a successful business depends on the quality of our management and employees. The Company is committed to recruiting, training and retaining skilled and experienced people throughout our operations globally to better serve our customers. The Company intends to do this through our remuneration packages, including discretionary bonuses and share option scheme, as well as an emphasis on employee training. The emolument of the employees of the Group is on the basis of their merit, qualifications and competence. The emoluments of the directors and senior management of the Company are decided by the Remuneration Committee, having regard to the Company's operating results, individual performance and comparable market statistics.

### **Executive Directors**

**Shan Huei KUO**, also known as Samuel Kuo, aged 53, is an Executive Director, Chairman of our board of directors since October 2005 and Chief Executive Officer of Lacquer Craft Mfg. Co., Ltd. (Dongguan) ("Lacquer Craft (Dongguan)") and Lacquer Craft Mfg. Co., Ltd. (Zhejiang) ("Lacquer Craft (Zhejiang)") (hereinafter collectively referred to as "Lacquer Craft"). He is also a director of all members of the Group. Mr. Kuo is one of the founders of our business and has been one of the principal managers responsible for our business and corporate strategy, marketing and production operations and expansion strategies. Mr. Kuo has more than 23 years of experience in the furniture business in Taiwan, the PRC and the U.S. Mr. Kuo is also the former Chairman of the Taiwan Businessmen's Association Dongguan, which has over 3,400 members. Mr. Kuo served two years in the military in Taiwan after obtaining a Bachelor of Arts degree in Economics Development from Tamkang University in 1978.

Mr. Kuo is the husband of Ms. Yi-Mei LIU, Executive Director of the Company and Deputy Chairman of the Board. Mr. Kuo is also a director of Magnificent Capital Holding Limited, Advent Group Limited and Sun Fortune Investments Limited, his controlled corporations and substantial shareholders of the Company.

**Yi-Mei LIU**, also known as Grace Liu, aged 51, is an Executive Director and our Deputy Chairman since October 2005. She is also a director of all members of the Group. Ms. Liu is, together with her husband, Mr. Shan Huei KUO, Executive Director of the Company and Chairman of the Board, one of the founders of our business. Ms. Liu has over 23 years of experience in the furniture business and she has been closely involved in executing the corporate strategy and daily operations of our Group. In addition to her general management role, she oversees the financial control, cash management and human resources operations of our business. Ms. Liu obtained a Bachelor of Arts degree in English Literature from Suzhou University in 1979.

Ms. Liu is also a director of Magnificent Capital Holding Limited, Advent Group Limited and Sun Fortune Investments Limited, her controlled corporations and substantial shareholders of the Company.

Mohamad AMINOZZAKERI, also known as Mohamad Amini, aged 48, is an Executive Director since October 2005. Mr. Amini is also a director of Houson International Limited and Willis Gambier (UK) Limited, members of the Group and the President of Lacquer Craft and has been with our Group since May 1995. Prior to becoming President, he held senior management positions in Lacquer Craft both in manufacturing and sales and marketing, and was formerly the executive Vice-President of Lacquer Craft. Mr. Amini owned and operated furniture retail stores in California and Arizona for 6 years before then. Mr. Amini has over 23 years of experience in the furniture industry. Mr. Amini obtained a Bachelor of Science degree in Mechanical Engineering from California State University in Long Beach in 1983.

#### **Non-executive Directors**

**Sheng Hsiung PAN**, also known as William Pan, aged 53, is a Non-Executive Director since October 2005. He is the Chief Executive Officer of Tai-Chuan Wooden MFG Co., Ltd, a cue manufacturer. Mr. Pan has over 20 years of experience in sales, marketing, manufacturing, and product development in the cue industry and sales and marketing in billiard cue and related accessories. Mr. Pan obtained a Bachelor of Arts degree in Economics Development from Tamkang University in 1979.

Yuang-Whang LIAO, also known as Daniel Liao, aged 39, is a Non-Executive Director since September 2007. Mr. Liao is currently an Executive Director and Chief Financial Officer of China LotSynergy Holdings Limited, a company listed on the Growth Enterprise Market of The Stock Exchange of Hong Kong Limited. Mr. Liao had been the Director of Investor Relations of the Company and Vice-President and Chief Financial Officer of the subsidiaries of the Company from September 2003 to September 2007. Prior to joining our Group, Mr. Liao held the position of Investment Director in the Private Equity of Citibank Hong Kong. Mr. Liao previously held positions ranging from financial officer and risk analyst to Vice-President of Private Equity at Citibank, Taipei. Mr. Liao has more than 10 years of experience in banking and finance. Mr. Liao holds a Bachelor of Arts degree in Management Science from National Chiao Tung University and an M. Phil in Management from Cambridge University. Mr. Liao had been an Independent Non-Executive Director of Unimicron Technology Corp., a company listed on Taiwan Stock Exchange Corporation.

### **Independent Non-executive Directors**

Ming-Jian KUO, also known as Andrew Kuo, aged 47, is an Independent Non-executive Director since October 2005. He is the Vice Chairman of The Blackstone Group (HK) Limited in charge of Greater China private equity investment business. He was appointed Managing Director of H&Q Asia Pacific ("H&Q") in September 2005. Before joining H&Q, Mr. Kuo was the Senior Country Officer and Head of Investment Bank of JPMorgan Chase in Hong Kong and has more than 15 years of experience in the corporate finance industry. Since the merger of JPMorgan and Jardine Fleming in 2000, Mr. Kuo had been responsible for the firm's banking business and all investment banking activities in Taiwan. Mr. Kuo was also Vice Chairman of the Greater China Operating Committee of JPMorgan Chase, and since April 2005 he had been responsible for JPMorgan's Financial Sponsor Industry of Asia, ex-Japan. Mr. Kuo had also been Managing Director of the heritage Chase Manhattan Bank since October 1998, Prior to joining JPMorgan Chase, Mr. Kuo worked at Citibank Taipei for more than nine years, last as Head of the Corporate Banking Group responsible for client management. Prior to this, Mr. Kuo was head of the Merchant Banking Group in charge of investment banking and capital market products. He previously worked at Citibank New York, focusing on strategic products, and had experience in Treasury Marketing and Foreign Exchange Trading for six years at Citibank Taipei. He was also the Chief Trader and Head of FX for Citibank from 1993 to 1995. Mr. Kuo is a member of the Youth Presidents' Organization and the Advisory Committee of the Hong Kong Monetary Authority. Mr. Kuo obtained a Bachelor degree with a major in Business Administration from Fu-Jen Catholic University in 1983 and Master of Business Administration degree from City University of New York in 1989.

**Siu Ki LAU**, also known as Kevin Lau, aged 50, is an Independent Non-executive Director since October 2005. With over 25 years of experience in corporate finance, financial advisory and management, accounting and auditing, Mr. Lau is currently a financial advisory consultant running his own management consultancy firm, Hin Yan Consultants Limited. Mr. Lau is also a consultant to the corporate finance division of PCP CPA Limited, a medium-sized certified public accountants firm in Hong Kong. Previously Mr. Lau worked at Ernst & Young for over 15 years. Mr. Lau is a fellow member of both the Association of Chartered Certified Accountants (ACCA) and The Hong Kong Institute of Certified Public Accountants. Mr. Lau has been elected as a member of the world council of ACCA since 2002. Mr. Lau has also served on the executive committee of the Hong Kong branch of ACCA (ACCA Hong Kong) since 1995, and was the chairman of ACCA Hong Kong in 2000/2001. Mr. Lau also serves as an Independent Non-executive Director of nine other listed companies in Hong Kong including his recent appointment as an Independent Non-executive Director of Wah Sang Gas Holdings Limited with effect from 23 March 2009. Mr. Lau graduated from the Hong Kong Polytechnic in 1981.

**Sui-Yu WU**, also known as SY Wu, aged 50, is an Independent Non-executive Director since December 2008. Mr. Wu has been practising law for 25 years, and is currently the founding partner of Wu & Partners, Attorneys-at-Law, a firm based in Taipei, Taiwan which he founded in 2004. His practice focuses on international economic law and WTO-related practices, cross-border commercial transactions and disputes, and merger & acquisition. Before that, Mr. Wu was a senior partner of Lee, Tsai & Partners from 2000 through 2004, the managing partner of Perkins Coie, Taipei Office from 1997 through 2000, and was an Of Counsel of Perkins Coie during 1996-1997. Prior to Perkins Coie, Mr. Wu had been with Lee & Li, Attorneys-at-Law since 1981, and was a visiting attorney at Van Bael & Bellis (Brussels, Belgium) and Nishimura & Partners (Tokyo, Japan) in 1988 and 1989, respectively. In addition to Taiwan, Mr. Wu has been licensed to practice law in New York State since 1990, and a member of the American Bar Association and International Bar Association since 1991. He was the Chair of International Trade Committee of the Inter-Pacific Bar Association during 1999-2001, and a director of Taipei Bar Association in 1993-1996. On the academic track, he was associate professor at the Soochow University Law School in 1996-2005, and Institute of Law for Science and Technology, Tsin Hua University Law School in 2002-2005. Mr. Wu received a SJD degree from the University of Michigan Law School, an LL.M degree from the same law school, and an LL.B degree from the Law Department of National Taiwan University in 1980.

### **Senior Management**

### Samson Marketing

**Kevin M. O'CONNOR**, aged 63, is President and Chief Executive Officer of Samson Marketing. Mr. O'Connor has been with our Group since March 1999, and prior to his current position, he was previously President/Chief Executive Officer of Legacy Classic Furniture, Inc. ("Legacy Classic"). Before joining our Group, Mr. O'Connor held the top executive position of Master Design Furniture, Inc. and Hyundai Furniture, and also held senior management positions at Lea Industries, Burlington Furniture and Ethan Allen Furniture. Mr. O'Connor has over 35 years of experience in the furniture industry. Mr. O'Connor obtained a Bachelor of Arts degree in Psychology from Seton Hall University in 1968 and a Master of Science Degree in Business Administration from Columbia University in 1978.

**Chou-Li HSU**, also known as Victor Hsu, aged 42, is Vice President and Chief Financial Officer of Samson Marketing, and also serves as Corporate Secretary of our member companies in the U.S. Prior to his current position, Mr. Hsu was previously Vice President/Chief Financial Officer of Universal Furniture International Inc. ("Universal Furniture"), and held senior positions at Legacy Classic and Lacquer Craft since June 1998. Mr. Hsu has more than 13 years of related working experiences in Taiwan, Hong Kong, the PRC and the U.S. Mr. Hsu obtained a Bachelor of Science degree in Industrial Engineering from the National Tsing Hwa University in 1989 and was awarded a Master degree in Business Administration in Finance from the University of Illinois at Urbana-Champaign in 1994.

**Richard M. MIHALIK**, aged 66, is Vice President and Chief Operating Officer of Samson Marketing. Prior to his current position, he was previously Vice President of Operations of Legacy Classic and has been with our Group since March 1999. Mr. Mihalik previously held senior management positions at companies such as Master Design Furniture, Inc., Cardinal Tables of California, Inc., B.P. John Furniture Co. and Hyundai Furniture Co. Inc. Mr. Mihalik has over 30 years of experience in the furniture industry. He obtained a Bachelor of Arts degree in Education from Seton Hall University in 1969.

William Frank NORTON, aged 39, is Vice President of Mass Merchandise Division (d.b.a. Samson International) of Samson Marketing since his rejoining our Group in August 2007 followed by a short-period away. Mr. Norton once held the position of Vice President of Merchandising of Universal Furniture. Prior to this, Mr. Norton held the positions of General Manager of Snavely Forest Products and Sun River Furniture and as Buyer at IKEA North America, Inc. Mr. Norton has more than 17 years of experience in the furniture industry and obtained a Bachelor of Science degree in Furniture Manufacturing and Management from North Carolina State University in 1991.

#### **Universal Furniture**

**Jeffrey R. SCHEFFER**, age 53, is President and Chief Executive Officer of Universal Furniture. Mr. Scheffer joined our group in December 2008 and came from Stanley Furniture where he was President and Chief Executive Officer. During Mr. Scheffer's 30-year career in the furniture industry, he held the top executive position of American Drew and executive positions with Hyundai Furniture and Carter Industries. Mr. Scheffer was also Vice President-Sales at Universal Furniture from 1992-1996. He obtained a Bachelor of Science degree in Business from Miami University in 1978.

Yao-Yu CHIEN, also known as Eric Chien, aged 42, is Vice President and Chief Financial Officer of Universal Furniture, and prior to his current position, he was previously Chief Executive Officer of Legacy Classic and has been with our Group since July 2001. Prior to joining our Group, he was Vice President of Corporate/Personal Banking at ABN AMRO Bank, Taiwan. He has also held management position at Credit Agricole Indosuez, Taiwan. Mr. Chien has more than 15 years of experience in finance. Mr. Chien received a Master degree in Business Administration from the University of Southern California in 1994.

#### **Legacy Classic**

**D. Lee BOONE**, aged 46, is President of Legacy Classic and has been with our Group since June 2003. Prior to this, Mr. Boone held positions including General Manager of the Youth Division of Legacy Classic (Legacy Classic Kids), Vice President of Sales at Lea Industries and Vice President of National Accounts at Universal Furniture. Mr. Boone has more than 20 years of experience in the furniture industry. Mr. Boone was awarded a Bachelor of Science degree in Engineering with a Minor in Economics from the United States Military Academy at West Point in May 1984.

**Tsuan-chien CHANG**, also known as Jeffery Chang, aged 44, is Vice President and Chief Financial Officer of Legacy Classic. Prior to joining our Group in December 2008, Mr. Chang held the positions as Controller and Vice President of Operation with Huntington Furniture Industries and as a General Manager at William's Imports. Mr. Chang has more than 14 years of experience in the furniture industry. Mr. Chang received a Bachelor of Science degree in Accountancy in 1993 and a Master degree in Business Administration from California State University, Fresno in 1995.

**Gerald E. SAGERDAHL**, aged 58, is Executive Vice President of Sales of Legacy Classic and has been with our Group since March 1999. Mr. Sagerdahl previously held the positions of Vice President at Master Design, Rachlin Furniture and GranTree Furniture Inc. and Sales Manager at Ronald A. Rosberg Corporation. Mr. Sagerdahl has more than 32 years of experience in the furniture industry. Mr. Sagerdahl obtained a Bachelor of Arts degree in Computer Science from College of San Mateo, California in 1973.

**Michael H. HARRIS**, aged 44, is Vice President of Sales of Legacy Classic and has been with our Group since October 2006. Mr. Harris previously held the positions of President and Partner at Kevin Charles Fine Furniture, Sales Manager for Palliser Furniture, and worked as an Independent Manufacturer's Representative. Mr. Harris has more than 20 years of experience in the furniture industry. Mr. Harris obtained a Bachelor of Arts degree in Economics from University of North Carolina at Chapel Hill in 1987.

**Christopher Scott SMITH**, aged 41, is Vice President of Merchandising of Legacy Classic and has been with our Group since September 2003. Prior to this, Mr. Smith held the position of Vice President of Sales at Drexel Heritage Furniture. Mr. Smith previously held sales and marketing management positions at Davis Furniture, Lexington Furniture and Singer Furniture. Mr. Smith has more than 12 years of experience in the furniture industry. Mr. Smith was awarded a Bachelor of Arts degree in Accounting from North Carolina State University in May 1990.

**Larry CRYAN**, aged 53, is Vice President of Operations of Legacy Classic and has been with our Group since July 1999. Mr. Cryan previously held the positions of Corporate Manager of Administration with Hyundai Furniture and Credit Manager at Ladd Furniture. Mr. Cryan has over 25 years of experience in the furniture industry. Mr. Cryan was awarded a Bachelor of Arts degree in History from the University of Greensboro in 1977.

**Karen L. KNOCH**, aged 42, is Vice President of Merchandising for Legacy Kids and Everyday Dining divisions and joined our Group in October 2007. Prior to this, Ms. Knoch was Merchandise Manager at Magnussen Home Furnishings and held buying positions for several large regional retailers including City Furniture, Seaman Furniture, and Breuners Home Furnishings. She has 19 years experience in the furniture industry. Ms. Knoch has a Bachelor of Arts degree in Finance from Huntingdon College and Master of Business Administration degree from Florida Atlantic University.

### **Craftmaster Furniture, Inc. ("Craftmaster Furniture")**

Roy R. CALCAGNE, aged 50, is President and Chief Executive Officer of Craftmaster Furniture and has been with our Group since August 2003. Prior to joining our Group, Mr. Calcagne was Vice President of Merchandising at Broyhill Furniture Industry. He has previously worked for Joan Fabrics Corporation as Vice President of Sales and Macy's department store as Merchandise Manager and Upholstery Buyer. Mr. Calcagne has over 25 years of experience in the furniture industry. Mr. Calcagne was awarded a Bachelor of Science degree in Marketing from Fairleigh Dickinson University in 1981.

**Chen-Kun SHIH**, also known as Anderson Shih, aged 38, is Vice President and Chief Financial Officer of Craftmaster Furniture since July 2006. Prior to his current position, Mr. Shih has more than 10 years of related working experiences in Taiwan, the PRC and the U.S.A. Mr. Shih began his career at Ernst & Young. He obtained a Bachelor degree in Accounting from the National Chung Hsing University in 1993, and was awarded a Master degree in Business Administration in Finance from the State University of New York at Buffalo in May 1999. Mr. Shih became a Certified Internal Auditor in 2000 and also passed the Certified Public Accountants examinations of the U.S. in 2006.

**Alex A. REEVES**, aged 45, is Vice President of Sales and Merchandising of Craftmaster Furniture since joining our Group in July 2008. Previously, Mr. Reeves was Vice President of Sales of Hickory Hill, a division of Norwalk Furniture Corp., for 11 years. Prior to this, he was Chief Operating Officer of Precedent Furniture and earlier a sales representative of Leathercraft. Mr. Reeves has over 22 years of experience in the furniture industry. Mr. Reeves was awarded a Bachelor of Arts degree in Economics from Wake Forest University in 1986.

**Kevin MANN**, aged 44, is Vice President of Operations of Craftmaster Furniture. Prior to joining Craftmaster Furniture, Mr. Mann was Director of Manufacturing of Clayton Marcus Furniture Inc. and also held positions as Plant Manager and Director of Engineering. Mr. Mann started his career at Bassett Upholstery working as an Engineer. Mr. Mann was awarded a Bachelor of Science degree in Industrial Education Technology from Western Carolina University in 1987.

**Jack K. STOKES III**, aged 34, is Vice President of Sales of Craftmaster Furniture Estate division and Better Homes and Gardens program. Mr. Stokes has worked with Craftmaster Furniture since June 1997, and was promoted to Vice President of Sales in 2007. Prior to the new position, Mr. Stokes held the position of Director of Marketing with Craftmaster Furniture while filling in many sales roles including Markets and Merchandising for over 10 years. Mr. Stokes received Bachelor of Science in Business Administration degree major in Marketing from Western Carolina University, in 1997.

### Willis Gambier (UK) Limited ("Willis Gambier")

Mark SYMES, aged 45, is Managing Director of Willis Gambier. Mr. Symes has been with the company since its conception in October 2008. Before joining Willis Gambier, Mr. Symes held the position of Managing Director of International Furniture Direct Ltd and prior to that Managing Director of Universal Industries UK Ltd. Before his time in domestic furniture supply, he worked in senior positions of UK retailers Next PLC and Sharps Fitted Bedrooms Ltd. Mr. Symes has over 20 years' experience in the furniture industry on both retail and supply sides. Mr. Symes holds diplomas in Design and Sales Management from the Distributive Trades College in Leicester Square, London, U.K..

**Shing-Huei LI**, also known as Elliott Li, aged 38, is Finance Director of Willis Gambier and has been with our Group since December 2006. Prior to his current position, Mr. Li was previously Vice President and Chief Financial Officer of Legacy Classic. Prior to joining our Group, Mr. Li held various financial management positions at Guardian Life Insurance and AT&T in the U.S., as well as sales position at Evergreen Marine in Taiwan. Mr. Li received a Bachelor of Arts degree in International Trade from Fu-Jen Catholic University, Taipei in 1993 and a Master degree in Business Administration from Georgetown University in 1999.

**Michelle D. GARRETT**, aged 43, is Operation Director of Willis Gambier. Mrs. Garrett joined the former company Willis Gambier Ltd. in January 1997 in its Finance Dept. In July 2003, Mrs. Garrett passed her Certified Accountants examinations in the U.K. and was promoted to the position of Company Accountant which she held until January 2006. An internal promotion saw her move into the position of Director of U.K. Operations for Willis Gambier Ltd. Mrs. Garrett received a degree in Business Studies from Harlow College, Essex, U.K..

**David A. LANE**, aged 45, is Customer Relations Director of Willis Gambier and joined our Group in November 2008. Prior to this, Mr. Lane spent 8 years as Operations Director of Mark Webster Furniture in both manufacturing and outsourcing furniture for the U.K. domestic market. Mr. Lane previously spent 16 years in Martins International, a textile company, in both manufacturing and in key retail account management. Mr. Lane has 24 years' experience in the procurement and supply of products to the U.K. market place.

**Tony MORGAN**, aged 57, is Sales Director of Southern Sales Division of Willis Gambier. Prior to joining our Group in October 2008, Mr. Morgan held director positions at two large British furniture manufacturers, Wade Furniture Group and Christie Tyler Group. Mr. Morgan has more than 28 years experience in the U.K. furniture industry. Mr. Morgan spent his early career in FMCG with a Philip Morris Group Company and also worked in the electronics industry where he attained a City and Guilds degree.

**Mike CONROY**, aged 48, is Sales Director of Mass Merchandise Division of Willis Gambier. Prior to joining our Group in October 2008, he was Sales Director of 3D UK, a leather upholstery manufacturer. Mr. Conroy was previously Sales Director of Furnico Ltd, the largest independent upholstery supplier in the U.K. Mr. Conroy began his career in retail in 1976 and was Managing Director of Conroys Ltd, a chain store in the North of England from 1994 to 2002. From 1980 to 1982, Mr. Conroy studied Business and Commerce at Monkwearmouth College, Sunderland, U.K..

**David DARRAGH**, age 45, is Sales Director of Northern Sales Division of Willis Gambier. Prior to joining our Group in October 2008, Mr. Darragh was Northern Sales Director of Davinci Furniture, a leather upholstery manufacturer. Mr. Darragh was previously Managing Director of Fat Sams Ltd., a furniture retailer based in the North East of England. Mr. Darragh began his career in retail in 1979 and was appointed Sales and Operations Director in 1990 of Conroys Ltd., a 11-store furniture chain based in the North East and Yorkshire, U.K..

#### **Lacquer Craft**

**En-Kwang YANG**, also known as Bob Yang, aged 61, is Executive Vice President of Lacquer Craft and has been with our Group since September 1999. Prior to becoming Executive Vice President, Mr. Yang was Vice President of Manufacturing of Lacquer Craft. Mr. Yang previously held management positions at Mississippi Plant of Master Design Furniture Company Limited, Johnson Wood Working Manufacturing Company, Shin Shin Wood Working Manufacturing Company Limited and Wood Working Plant of East-West High Way Forest Development. Mr. Yang obtained a Bachelor of Science degree in Forestry from the National Taiwan University in June 1969.

**Tien Tzu LIANG**, also known as T.T. Liang, age 52, is the Director of Investor Relations of the Company and Vice-President and Chief Financial Officer of Lacquer Craft. He is responsible for the Company's investor relationship, corporate communications and corporate finance activities. He has over 25 years of experience in accounting, finance and corporate finance. Prior to joining the Company in July 2008, he held a number of senior appointments which include: the Deputy General Manager of Lee & Man Paper Manufacturing Limited, Executive Director and Chief Financial Accountant of Minth Group Limited, Chief Financial Officer of New World Services Limited, Chief Internal Auditor of New World Development Ltd., and Manager of Corporate Advisory Services of Thorne Ernst & Whinney in Toronto, Canada. He is a member of the Canadian Institute of Chartered Accountants and a fellow of the Hong Kong Institute of Certified Public Accountants. He holds a Master of Professional Accounting degree from the Hong Kong Polytechnic University and a Bachelor of Commerce degree from Concordia University of Montreal, Canada.

**Chi Yin LIN**, also known as Anderson Lin, aged 44, is Vice President of Manufacturing of Lacquer Craft (Dongguan) and has been with our Group since October 1995. Prior to joining our Group, Mr. Lin held positions in production control, furniture drawing and manufacturing at various furniture companies. Mr. Lin has over 20 years of experience in furniture manufacturing. Mr. Lin obtained a Diploma in Mechanical Engineering from the Industrial College of Nan Yang in 1984.

Yue-Jane HSIEH, also known as Irene Hsieh, aged 38, is Special Assistant to the Chairman and has been with our Group since June 2002. Ms. Hsieh's areas of responsibility include accounts, company secretarial duties and acting as the special assistant to our Chairman, Mr. Shan Huei KUO. Prior to becoming Special Assistant to the Chairman, Ms. Hsieh was Accounting Manager at Lacquer Craft (Dongguan) from June 2003 to July 2004. Ms. Hsieh previously worked in investment banking at Sinopac Securities and Yuanta Core Pacific Securities and as an auditor at PricewaterhouseCoopers and Ernst & Young Taiwan. Ms. Hsieh has more than three years of experience in auditing, more than five years of experience in finance and more than seven years of experience in accounting. Ms. Hsieh obtained a Bachelor of Science degree in Accounting from Tunghai University in June 1993.

### **Company Secretary**

**Pik Yuk CHENG**, also known as Patsy Cheng, aged 51, was appointed the company secretary of our Company on 24 October 2005. Ms. Cheng is a Corporate Services Director of Tricor Services Limited. Prior to joining the Tricor Group in 2000, she was the departmental manager of the corporate secretarial and share registration department of Deloitte Touche Tohmatsu, and provided corporate secretarial and share registration services to their clients. Ms. Cheng has worked in the corporate secretarial departments of a number of international accounting firms and has over 25 years of experience in the company secretarial field. She has been providing corporate secretarial support services to many listed clients. Ms. Cheng is a Fellow Member of the Institute of Chartered Secretaries and Administrators and the Hong Kong Institute of Chartered Secretaries. Ms. Cheng graduated from the Hong Kong Polytechnic in 1980.

### Corporate Governance Report

The Board is committed to maintaining the highest standard of corporate governance. The Company has applied the principles of and confirms that it has complied with all material code provisions of the Code on Corporate Governance Practices contained in Appendix 14 of the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited (the "Listing Rules") during the year ended 31 December 2008, save for certain deviations from the code provisions which are explained in the relevant paragraphs in this Report.

### **Board of Directors**

The Board is responsible for setting the Group's strategic goals, providing leadership to put them into effect, supervising the management of the business, controlling the Group, promoting the success of the Group, setting appropriate policies to manage risks and reporting to shareholders on their stewardship. Matters reserved to the Board for its decision are those affecting the Group's overall strategic policies, financial control, and shareholders. The Board meets regularly and at least four times a year.

The Board has delegated the day-to-day responsibilities to the Chief Executive Officers/Presidents of the Group and their teams and specific responsibilities to the Remuneration Committee and the Audit Committee.

The Chairman of the Company is Mr. Shan Huei KUO. The day-to-day management of the business is delegated to the Chief Executive Officers/Presidents, assisted by the senior management, of the Company's principal subsidiaries. The Chief Executive Officers of Lacquer Craft, Samson Marketing, Universal Furniture and Craftmaster are Mr. Shan Huei KUO, Mr. Kevin M. O'CONNOR, Mr. Randolph V. CHRISLEY until he was replaced by Mr. Jeff SCHEFFER on 15 December 2008 and Roy R. CALCAGNE respectively. The Presidents of Lacquer Craft and Legacy Classic are Mr. Mohamad AMINOZZAKERI and Mr. D, Lee BOONE respectively.

Though the roles of Chairman and the Chief Executive Officer of Lacquer Craft are both performed by Mr. Shan Huei KUO, both the Board and senior management of the Group have significantly benefited from the leadership, support and experience of Mr. Shan Huei KUO.

The primary role of the Chairman is to provide leadership for the Board. He ensures that all directors are properly briefed on issues arising at board meetings and all directors receive adequate information, which is complete and reliable, in a timely manner and encourages all directors to make a full and active contribution to the Company's affairs.

The primary responsibilities of Chief Executive Officers/Presidents comprise the day-to-day management of the business, the implementation of major strategies and initiatives adopted by the Board, the development and formulation of business plans, budgets, strategies, business and financial objectives for consideration by the Board, and the establishment and maintenance of proper internal controls and systems.

The Board believes that the existing roles between the Chairman and the Chief Executive Officers/Presidents provides the Group with strong leadership, ensures prompt and efficient implementation of decisions and best promotes the interests of shareholders.

During the year, the Board held thirteen Board meetings to discharge its responsibilities including approval of interim/ annual results and review of the Group's strategic business direction and financial performance. The Board had also reviewed the Group's internal control system and was satisfied with its effectiveness.

As at 31 December 2008, the Board comprised eight directors, including the Chairman, the Deputy Chairman, one Executive Director, two Non-executive Directors and three Independent Non-executive Directors with at least one independent non-executive director possessing appropriate professional qualifications, or accounting or related financial management expertise. Biographical details of directors are set out on pages 8 to 10. The list of directors (by category) is also disclosed in all corporate communications issued by the Company.

Following the resignation of Ms. Huei-Chu HUANG with effect from 1 September 2008, the Company had two independent non-executive directors and two Audit Committee members, the number of which fell below the minimum number required under Rules 3.10(1) and 3.21 of the Listing Rules respectively. The vacancies were filled on 15 December 2008 when Mr. Sui-Yu WU, also known as SY WU, was appointed as an independent non-executive director and a member of the Audit Committee and Remuneration Committee of the Company on the same date.

Mr. Shan Huei KUO and Ms. Yi-Mei LIU, Executive Directors, are husband and wife. Save as herein disclosed, none of the directors or Chief Executive Officers/Presidents are related.

Each director is normally able to seek independent professional advice in appropriate circumstances at the Company's expense, upon making request to the Board.

The Company has received from each of its Independent Non-executive Directors written annual confirmation of their independence pursuant to the Listing Rules and the Company considers that each of them to be independent in accordance with the Listing Rules and unrelated in every aspect including financial, business, or family.

### **Appointment and Re-election and Removal of Directors**

The procedure and process of appointment, re-election and removal of directors are laid down in the Company's articles of association which provide that all directors of the Company are subject to retirement by rotation at least once every three years and any new director appointed to fill casual vacancy shall hold office until the next following general meeting of the Company and for new director appointed as an addition to the Board until the next following annual general meeting of the Company and shall then be eligible for re-election at the meeting.

Each of the non-executive director is engaged on a service contract for a term of three years and shall be subject to retirement by rotation once every three years.

The Company has not established a Nomination Committee. The Board considers a balance of skills and experience for the requirements of the business and character of candidates for directorship on the Board and has power at any time and from time to time to appoint any person to be a director, either to fill a casual vacancy or as an addition to the Board. During the year, Mr. Sui-Yu WU was appointed as an Independent Non-executive Director and a member of the Audit Committee and Remuneration Committee of the Company on 15 December 2008.

### **Directors' Securities Transactions**

The Company has adopted procedures governing directors' securities transactions in compliance with the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") of the Listing Rules.

Having made specific enquiry, all directors have confirmed that they have complied with the Model Code during the year ended 31 December 2008.

The Company has also adopted procedures on terms no less exacting than the Model Code in respect of securities transactions of the relevant employees, who are likely to be in possession of unpublished price-sensitive information of the Group. No incident of non-compliance of the guidelines of securities transactions of the relevant employees was noted by the Company.

### **Communication with Shareholders and Investors**

The Company believes that effective communication with shareholders is essential for enhancing investor relations and investors' understanding of the Group's business performance and strategies. The Group also recognizes the importance of transparency and timely disclosure of corporate information which enables shareholders and investors to make the best investment decision.

The general meetings of the Company provide a forum for communication between the Board and the shareholders. The Chairman of the Board as well as chairmen of the Remuneration Committee and Audit Committee or, in their absence, other members of the respective committees and, where applicable, the independent Board committee, are available to answer questions at the shareholders' meetings.

#### **Committees**

The Remuneration Committee and the Audit Committee were established on 24 October 2005. The terms of reference of the Remuneration Committee and the Audit Committee are posted on the Company's website (www.samsonholding.com) and are made available on request. The composition of the Remuneration Committee and the Audit Committee are as follows:

#### **Remuneration Committee**

#### **Audit Committee**

Mr. Ming-Jian KUO *(Chairman)*Mr. Sheng Hsiung PAN

Mr. Sui-Yu WU

(appointed on 15 December 2008)

Ms. Huei-Chu HUANG

(resigned on 1 September 2008)

Mr. Siu Ki LAU (Chairman)

Mr. Sheng Hsiung PAN

Mr. Sui-Yu WU

(appointed on 15 December 2008)

Ms. Huei-Chu HUANG

(resigned on 1 September 2008)

The Remuneration Committee is primarily responsible for making recommendations to the Board on the Company's policy and structure for all remuneration packages of the directors and senior management and on the establishment of a formal and transparent procedure for developing such remuneration policy, determining the specific remuneration packages of all executive directors and senior management and to make recommendations to the Board of the remuneration of non-executive directors and reviewing and approving any performance-based remuneration offered by the Group with reference to corporate goals and objectives resolved by the Board from time to time.

The Audit Committee is primarily responsible for monitoring integrity of financial statements, annual reports and accounts, half-year reports and reviewing significant financial reporting judgments and the Group's financial controls, internal control and risk management systems and overseeing the relationship with the external auditors, including making recommendations to the Board on the appointment, reappointment and removal of the external auditors and approving the remuneration and terms of engagement of the external auditors. The Audit Committee members have substantial experience in management, corporate finance, financial advisory and management, accounting and auditing.

During the year, the Audit Committee has discharged its responsibilities and reviewed and discussed the interim and annual financial results and approved the remuneration and terms of engagement of the external auditors. In addition, the Audit Committee has reviewed and is satisfied with the effectiveness of the Group's internal controls system.

### **Internal Controls**

The Audit Committee has full access to the executive directors and the senior management for any information relating to the Company's financial performance, financial reporting system, internal control system and risk management system to facilitate the process of making appropriate recommendations and proposals. The Board has reviewed the Group's internal control system and was satisfied with its effectiveness.

### **Auditors' Remuneration**

During the year, the remuneration paid to the external auditors of the Company in respect of audit services and non-audit services amounted to approximately US\$553,000 and US\$177,000, respectively. The non-audit services mainly consist of professional advisory on taxation and review of interim financial information.

### **Board and Committee Attendance**

### Number of meetings held

Board	13
Remuneration Committee	0*
Audit Committee	2

Resolutions were once passed by resolutions in writing of all directors in lieu of directors' meeting.

Individual attendance of each director is as follows:

No. of meetings attended/held during the tenure of directorship

Directors	Board	Audit Committee	Remuneration Committee
			_
Executive Directors			
Mr. Shan Huei KUO (Chairman)	10/13	N/A	N/A
Ms. Yi-Mei LIU (Deputy Chairman)	12/13	N/A	N/A
Mr. Mohamad AMINOZZAKERI	8/13	N/A	N/A
Non-executive Directors			
Mr. Sheng Hsiung PAN	10/13	2/2	0/0
Mr. Yuang-Whang LIAO	10/13	N/A	N/A
Independent Non-executive Directors			
Mr. Ming-Jian KUO	10/13	N/A	0/0
Mr. Siu Ki LAU	10/13	2/2	N/A
Mr. Sui-Yu WU (appointed on 15 December 2008)	1/1	0/0	0/0
Ms. Huei-Chu HUANG (resigned on 1 September 2008)	3/6	1/1	0/0

<sup>\*</sup> No remuneration committee meeting was held in 2008 as there was no major change on the remuneration policy in 2008.

### **Practices and Conduct of Meetings**

Notice of regular Board meetings are served to all directors at least 14 days before the meetings. For other Board and committee meetings, reasonable notice is generally given.

For most of the Board meetings and Committee meetings, the Board has used its best endeavour to send Board papers together with all appropriate information to all directors at least 3 days before the Board meetings or committee meetings to keep the directors apprised of the latest developments and financial positions of the Company and to enable them to make informed decisions.

The Company's articles of association contain provisions requiring directors to abstain from voting and not to be counted in the quorum at meetings for approving transactions in which such director(s) or any other associates have a material interest and this provision has always been complied with.

### Directors' and Auditor's Responsibilities for the Financial Statements

The directors acknowledge their responsibility for the preparation of financial statements which give a true and fair view of the state of affairs of the Group. In preparing the financial statements which give a true and fair view, it is fundamental that appropriate accounting policies are selected and applied consistently. The statement of the external auditor about the reporting responsibilities in the Independent Auditor's Report on the consolidated financial statements is set out on pages 27 and 28.

### Directors' Report

The directors present their annual report and the audited consolidated financial statements of the Group for the year ended 31 December 2008.

### PRINCIPAL ACTIVITIES

The Company acts as an investment holding company. The activities of its principal subsidiaries are set out in note 41 to the consolidated financial statements.

### **RESULTS AND APPROPRIATIONS**

The results of the Group for the year ended 31 December 2008 are set out in the consolidated income statement on page 29.

A special interim dividend of HK\$0.0756 per share amounting to approximately HK\$230,932,000 (equivalent to approximately US\$29,798,000) was declared and payable to the shareholders during the year. The directors now recommend the payment of a final dividend of HK\$0.0216 per share amounting to approximately HK\$65,842,000 (equivalent to approximately US\$8,496,000) to the members of the Company whose names appeared on the Company's register of members on 21 May 2009, subject to the approval of the shareholders at the forthcoming annual general meeting.

### **FINANCIAL SUMMARY**

A summary of the results and of the assets and liabilities of the Group for the past five financial years is set out on page 80.

### DISTRIBUTABLE RESERVES OF THE COMPANY

At 31 December 2008, the Company's reserves available for distribution to shareholders were as follows:

	2008 US\$'000	2007 US\$'000
Share premium	186,011	135,570
Contributed surplus	80,186	80,186
Accumulated profits	770	74
	266,967	215,830

Under the Companies Law of the Cayman Islands, the share premium account and the contributed surplus are distributable to the shareholders of the Company provided that immediately following the date on which any dividend is proposed to be distributed, the Company will be able to pay its debts as they fall due in the ordinary course of business.

### PROPERTY, PLANT AND EQUIPMENT

Details of movements during the year in the property, plant and equipment of the Group are set out in note 12 to the consolidated financial statements.

### **SHARE CAPITAL**

Details of movements during the year in the share capital of the Company are set out in note 27 to the consolidated financial statements.

# PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the year, the Company repurchased certain of its own shares on the Stock Exchange of Hong Kong Limited (the "Stock Exchange"), details of which are set out in note 27 to the consolidated financial statements. The directors considered that, as the Company's shares were trading at a discount to the net asset value per share, the repurchases would increase the net asset value per share of the Company.

Apart from the above, there were no purchase, sale or redemption of the Company's listed securities by the Company nor any of its subsidiaries during the year.

#### **DIRECTORS**

The directors of the Company during the year and up to the date of this report were:

#### **Executive Directors**

Mr. Shan Huei KUO *(Chairman)*Ms. Yi-Mei LIU *(Deputy Chairman)*Mr. Mohamad AMINOZZAKERI

#### **Non-executive Directors**

Mr. Sheng Hsiung PAN Mr. Yuang-Whang LIAO

#### **Independent Non-executive Directors**

Mr. Ming-Jian KUO Mr. Siu Ki LAU

Mr. Sui-Yu WU (appointed on 15 December 2008)
Ms. Huei-Chu HUANG (resigned on 1 September 2008)

In accordance with the provisions of the Company's articles of association (the "Articles"), Mr. Sui-Yu WU will retire pursuant to article 114 of the Articles and Messrs. Shan Huei KUO, Yi-Mei LIU and Sheng Hsiung PAN will retire by rotation pursuant to article 130 of the Articles at the forthcoming annual general meeting. All the retiring directors, being eligible, will offer themselves for re-election thereat.

#### APPOINTMENT OF INDEPENDENT NON-EXECUTIVE DIRECTORS

The Company has received, from each of the independent non-executive directors, an annual confirmation of his independence pursuant to Rule 3.13 of the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules"). The Company considers all of the independent non-executive directors are independent.

### **DIRECTORS' SERVICE CONTRACTS**

No director proposed for re-election at the forthcoming annual general meeting has a service contract which is not determinable by the Company within one year without payment of compensation (other than statutory compensation).

### **SHARE OPTION SCHEME**

The Company adopted a share option scheme on 24 October 2005 (the "Share Option Scheme"). Particulars of the Company's share option scheme are set out in note 28 to the consolidated financial statements.

Details of movements in the Company's share options during the year were as follows:

				_		Number of sl	hare options	;
	Date of Grant	Exercise Price HK\$	Vesting Date	Exercise Period	As at 1.1.2008	Granted during the year	Forfeited during the year	As at 31.12.2008
Director:								
Mr. Mohamad  AMINOZZAKERI	6.2.2006	4.2	6.2.2007	6.2.2007 – 16.11.2015	83,333	-	-	83,333
			6.2.2008	6.2.2008 – 16.11.2015	83,333	-	-	83,333
			6.2.2009	6.2.2009 – 16.11.2015	83,334	_	-	83,334
				-	250,000		_	250,000
Other employees:								
In aggregate	6.2.2006	4.2	6.2.2007	6.2.2007 – 16.11.2015	1,874,649	-	(85,000)	1,789,649
			6.2.2008	6.2.2008 – 16.11.2015	1,874,649	-	(85,000)	1,789,649
			6.2.2009	6.2.2009 – 16.11.2015	1,874,649	-	(85,000)	1,789,649
	29.12.2008	0.87	15.12.2009	15.12.2009 – 16.11.2015	_	1,500,000	_	1,500,000
			15.12.2010	15.12.2010 – 16.11.2015	-	1,500,000	-	1,500,000
			15.12.2011	15.12.2011 – 16.11.2015	-	1,500,000	-	1,500,000
			15.12.2012	15.12.2012 – 16.11.2015	-	1,500,000		1,500,000
			15.12.2013	15.12.2013 – 16.11.2015	-	1,500,000	-	1,500,000
				-	5,623,947	7,500,000	(255,000)	12,868,947
Total					5,873,947	7,500,000	(255,000)	13,118,947

The closing price of the Company's shares immediately before 29 December 2008, the date of grant was HK\$0.87.

### ARRANGEMENT TO PURCHASE SHARES OR DEBENTURES

Other than the option holdings disclosed above, at no time during the year was the Company or any of its holding companies, subsidiaries or fellow subsidiaries a party to any arrangements to enable the directors of the Company to acquire benefits by means of acquisition of shares in, or debt securities, including debentures, of the Company or any other body corporate.

### **DIRECTORS' INTERESTS IN SHARES AND UNDERLYING SHARES**

At 31 December 2008, the interests of the directors and their associates in the shares and underlying shares of the Company and its associated corporations, as recorded in the register maintained by the Company pursuant to Section 352 of the Securities and Futures Ordinance ("SFO"), or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers, were as follows:

### (1) Shares of the Company

Long positions:

			Percentage of
		Number of	the issued
		issued	share capital
		ordinary	of the
Name of directors	Capacity	shares held	Company
Mr. Shan Huei KUO	Held by controlled corporations (Note)	2,270,346,773	74.32%
Ms. Yi-Mei LIU	Held by controlled corporations (Note)	2,263,254,439	74.09%
	Held by spouse (Note)	7,092,334	0.23%

Note: Comprised of 1,842,500,000 shares held by Advent Group Limited ("Advent"), 124,000,000 shares held by Elite Management Global Limited ("Elite Management"), 296,754,439 shares held by Sun Fortune Investments Limited ("Sun Fortune") and 7,092,334 shares held by Trade Decade Limited ("Trade Decade"). The shares of the Company held by Elite Management are attributable to Advent as a result of a shareholders' agreement between Advent and the individual shareholders of Elite Management, pursuant to which Advent has the right of first refusal and may acquire such shareholders' shares in the event they wish to transfer their shareholdings to a third party or their employment with the Group is terminated.

Mr. Shan Huei KUO and Ms. Yi-Mei LIU each holds 50% of the equity interest in Magnificent Capital Holding Limited ("Magnificent") and Sun Fortune. Magnificent owns 70% of the issued share capital of Advent and Mr. Shan Huei KUO holds 100% of the equity interest in Trade Decade. Mr. Shan Huei KUO and Ms. Yi-Mei LIU are husband and wife. Therefore, Mr. Shan Huei KUO and Ms. Yi-Mei LIU are deemed or taken to be interested in the shares of the Company which are owned by Advent, Elite Management, Sun Fortune and Trade Decade.

### **DIRECTORS' INTERESTS IN SHARES AND UNDERLYING SHARES** (continued)

### (2) Share options of the Company

The interests of the directors of the Company in the share options of the Company are detailed in "Share Option Scheme" above.

Other than as disclosed above, none of the directors, nor their associates had any interests or short positions in any shares, underlying shares or debentures of the Company or any of its associated corporations as at 31 December 2008.

### SUBSTANTIAL SHAREHOLDERS

As at 31 December 2008, the interests or short positions of the substantial shareholders (other than the interests disclosed above in respect of certain directors who are also substantial shareholders of the Company) in the shares and underlying shares of the Company as recorded in the register of substantial shareholders maintained by the Company pursuant to Section 336 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to Divisions 2 and 3 of Part XV of the SFO were as follows:

#### **Long Positions:**

Name of shareholders	Capacity	Number of issued ordinary shares held	Percentage of the issued share capital of the Company
Mr. Daniel Saul Och	Held by controlled corporations (note)	163,352,000	5.35%
Och-Ziff Capital Management Group LLC ("Och-Ziff Capital")	Held by controlled corporations	163,352,000	5.35%

Note: These shares were held through controlled corporations including Och-Ziff Capital.

Other than as disclosed above, the Company has not been notified of any other relevant interests or short positions in the issued share capital of the Company as at 31 December 2008.

### CONNECTED TRANSACTIONS

During the year, the Group paid rental charge to and acquired property, plant and equipment from Samson Global Co., Ltd. which is wholly-owned by Mr. Shan Huei KUO and Ms. Yi-Mei LIU. These transactions are regarded as connected transactions and qualified as a "de minimis transaction" pursuant to Chapter 14A of the Listing Rules. The details of these transactions are set out in note 39 to the consolidated financial statements.

Other than as disclosed above, no contracts of significance to which the Company, or any of its holding companies, subsidiaries or fellow subsidiaries was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

### **MAJOR CUSTOMERS AND SUPPLIERS**

The percentages of sales and purchases for the year attributable to the Group's largest and five largest customers and suppliers, respectively, were as follows:

- the largest customer	9%
- five largest customers	35%
- the largest supplier	12%
- five largest suppliers	33%

During the year, none of the directors, their associates nor any shareholders of the Company which, to the knowledge of the directors, owned more than 5% of the Company's issued share capital, had any interest in any of the five largest customers or suppliers of the Group.

#### **PRE-EMPTIVE RIGHTS**

There are no provisions for pre-emptive rights under the Company's articles of association, or the laws of the Cayman Islands, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

### SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the directors of the Company, there was a sufficient prescribed public float of the issued shares of the Company throughout the year.

### **DONATIONS**

During the year, the Group made charitable and other donations amounting to approximately US\$293,000.

#### **AUDITOR**

A resolution will be submitted to the forthcoming annual general meeting to re-appoint Messrs. Deloitte Touche Tohmatsu as auditor of the Company.

On behalf of the Board

#### Shan Huei KUO

Chairman 8 April 2009

### Independent Auditor's Report

# **Deloitte.**

# 德勤

#### TO THE MEMBERS OF SAMSON HOLDING LTD.

(incorporated in the Cayman Islands with limited liability)

We have audited the consolidated financial statements of Samson Holding Ltd. (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 29 to 79, which comprise the consolidated balance sheet as at 31 December 2008, and the consolidated income statement, the consolidated statement of changes in equity and the consolidated cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory notes.

# DIRECTORS' RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation and the true and fair presentation of these consolidated financial statements in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and the true and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### **AUDITOR'S RESPONSIBILITY**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit and to report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and true and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Independent Auditor's Report (cont'd)

### TO THE MEMBERS OF SAMSON HOLDING LTD. (continued)

(incorporated in the Cayman Islands with limited liability)

### **OPINION**

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Group as at 31 December 2008 and of the Group's loss and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the disclosure requirements of the Hong Kong Companies Ordinance.

#### **Deloitte Touche Tohmatsu**

Certified Public Accountants Hong Kong 8 April 2009

# **Consolidated Income Statement**

For the year ended 31 December 2008

	Notes	2008 <i>US\$'000</i>	2007 US\$'000
Revenue		466,569	508,710
Cost of sales		(351,157)	(366,728)
Gross profit		115,412	141,982
Other income		17,510	9,916
Distribution costs		(20,083)	(20,993)
Sales and marketing expenses		(33,174)	(40,581)
Administrative expenses		(37,584)	(33,969)
Finance costs	6	(1,220)	(1,939)
		40,861	54,416
Impairment loss on available-for-sale investments		(59,317)	_
(Loss) profit before taxation		(18,456)	54,416
Taxation	7	(14)	585
(Loss) profit for the year	8	(18,470)	55,001
(Loos) promiter the year	G	(10,110)	
	40		00.500
Dividend	10	29,798	20,523
(Loss) earnings per share, in			
US\$ - Basic	11	(0.006)	0.020

# Consolidated Balance Sheet

At 31 December 2008

		2008	2007
	Notes	US\$'000	US\$'000
NON-CURRENT ASSETS			
Property, plant and equipment	12	176,073	178,763
Lease premium for land – non-current portion	13	10,471	9,944
Goodwill	14	11,475	11,475
Other intangible assets	15	1,678	1,687
Available-for-sale investments	17	15,959	8,209
Cash surrender value of life insurance	18	462	712
Deferred tax assets	26	4,522	5,878
			0.40.000
		220,640	216,668
OUDDENT ASSETS			
CURRENT ASSETS	10	00.004	04.040
Inventories	19	92,004	91,946
Trade and other receivables	20	98,775 261	95,570 243
Lease premium for land – current portion  Tax recoverable	13		
Derivative financial instruments	21	1,751	1,531 1,443
Restricted bank deposits	22	- 5,727	1,440
Pledged bank deposits	22	5,727	978
Cash and cash equivalents	22	218,908	168,989
Cash and Cash equivalents	22	210,900	100,909
		417,426	360,700
		,	
CURRENT LIABILITIES			
Trade and other payables	23	85,678	49,530
Tax payable		1,543	883
Derivative financial instruments	21	1,680	_
Bank borrowings - due within one year	24	30,575	36,500
		119,476	86,913
NET CURRENT ASSETS		297,950	273,787
TOTAL ASSETS LESS CURRENT LIABILITIES		518,590	490,455

## Consolidated Balance Sheet (cont'd)

At 31 December 2008

	Notes	2008 US\$'000	2007 US\$'000
NON-CURRENT LIABILITIES			
Deferred compensation	25	462	812
Deferred tax liabilities	26	6	484
		468	1,296
		518,122	489,159
			_
CAPITAL AND RESERVES			
Share capital	27	152,732	138,000
Share premium and reserves		365,390	351,159
		518,122	489,159

The consolidated financial statements on pages 29 to 79 were approved and authorised for issue by the Board of Directors on 8 April 2009 and are signed on its behalf by:

**Shan Huei KUO** *Director* 

Yi-Mei LIU

Director

# Consolidated Statement of Changes in Equity For the year ended 31 December 2008

	Share capital US\$'000	Share premium US\$'000	Capital redemption reserve US\$'000	Share option reserve US\$'000	Merger reserve US\$'000 (Note 29)	Statutory reserve US\$'000 (Note 30)	Exchange reserve US\$'000	Investment revaluation reserve US\$'000	Accumulated profits US\$'000	<b>Total</b> US\$'000
At 1 January 2007	138,000	135,570	-	430	1,581	1,135	10,275	-	152,320	439,311
Loss on changes in fair value of available-for-sale investments Exchange differences on translation of foreign operations	-	-	-	-	-	-	- 16,145	(836)	-	(836) 16,145
Net income (expense) recognised directly in equity Profit for the year		- -	-	-	- -	- -	16,145 -	(836)	- 55,001	15,309 55,001
Total recognised income (expense) for the year	-	-	-	-	-	-	16,145	(836)	55,001	70,310
Recognition of equity-settled share-based payments Dividend recognised as distribution Transfer to statutory reserve Transfer to accumulated profits upon forfeiture of share options	-	-	-	61	-	-	-	-	-	61
	-	-	-	- -	-	- 39	- -	-	(20,523) (39)	(20,523)
		-	-	(81)	-	-	_	-	81	
At 31 December 2007 and 1 January 2008 Loss on changes in fair value of available-for-sale	138,000	135,570	-	410	1,581	1,174	26,420	(836)	186,840	489,159
investments Exchange differences on translation of foreign	-	-	-	-	-	-	-	(58,481)	-	(58,481)
operations						-	11,174			11,174
Net income (expense) recognised directly in equity Recognition of impairment loss on available-for-sale investments Loss for the year	-	-	-	-	-	-	11,174	(58,481)	-	(47,307)
	-	-	-	- -	-	-	-	59,317 -	(18,470)	59,317 (18,470)
Total recognised income (expense) for the year	_	-	-	-	-	_	11,174	836	(18,470)	(6,460)
Recognition of equity-settled share-based payments Shares issued for acquisition	-	-	-	48	-	-	-	-	-	48
of available-for-sale investments	15,192	51,039	-	-	-	-	-	-	-	66,231
Shares repurchased and cancelled	(460)	(598)	460	-	-	-	-	-	(460)	(1,058)
Dividend recognised as distribution  Transfer to accumulated	-	-	-	-	-	-	-	-	(29,798)	(29,798)
profits upon forfeiture of share options		-	-	(12)	-		_	-	12	_
At 31 December 2008	152,732	186,011	460	446	1,581	1,174	37,594	-	138,124	518,122

## Consolidated Cash Flow Statement

For the year ended 31 December 2008

		2008	2007
	Note	US\$'000	US\$'000
OPERATING ACTIVITIES			
(Loss) profit before taxation		(18,456)	54,416
Adjustments for:			
Allowance for inventories		8,719	935
Amortisation of club debenture		9	7
Depreciation of property, plant and equipment		17,496	14,952
Discount on acquisition of business	31	(2,944)	-
Dividend income		(427)	(163)
(Gain) loss on disposal of property, plant and equipment		(742)	664
Gain on disposal of lease premium for land		-	(64)
Impairment loss on available-for-sale investments		59,317	-
Impairment loss on trade receivables		2,406	5,156
Interest expense		1,220	1,939
Interest income		(6,201)	(3,202)
Loss (gain) on changes in fair value of derivative			
financial instruments		3,123	(1,491)
PRC tax refund on capital reinvestment		(584)	-
Release of lease premium for land		237	230
Share-based payment expense		48	61
Operating cash flows before working capital changes		63,221	73,440
(Increase) decrease in inventories		(3,867)	10,305
(Increase) decrease in trade and other receivables		(1,901)	12,001
Increase (decrease) in trade and other payables		3,487	(13,274)
(Decrease) increase in deferred compensation		(350)	140
Cash generated from operations		60,590	82,612
PRC Foreign Enterprise Income Tax paid		(7)	(280)
Overseas tax refunded (paid)		1,327	(559)
NET CASH FROM OPERATING ACTIVITIES		61,910	81,773

## Consolidated Cash Flow Statement (cont'd)

For the year ended 31 December 2008

		2008	2007
	Notes	US\$'000	US\$'000
INVESTING ACTIVITIES			
Acquisition of business	31	(7,747)	<del>-</del>
Purchase of property, plant and equipment		(5,792)	(12,766)
Increase in restricted bank deposits		(5,727)	-
Interest received		6,201	3,202
Proceeds from disposal of property, plant and equipment		2,750	2,314
Decrease (increase) in pledged bank deposits		978 584	(978)
PRC tax refund on capital reinvestment received  Dividend received		427	163
Decrease (increase) in cash surrender value of life insurance		250	(140)
Purchase of available-for-sale investments		250	(9,045)
Purchase of other intangible assets		_	(1,669)
Proceeds from disposal of lease premium for land		_	2,008
Troccode from disposal of loads promium for land			2,000
NET CACH LICED IN INVESTING ACTIVITIES		(0.076)	(16.011)
NET CASH USED IN INVESTING ACTIVITIES		(8,076)	(16,911)
FINANCING ACTIVITIES			<b>/</b>
Repayment of bank borrowings		(36,500)	(25,000)
Interest paid	0.7	(1,220)	(1,939)
Payment on repurchase of shares	27	(1,058)	14.607
New bank borrowings raised  Dividend paid		30,575	14,627
Dividend paid			(20,523)
			(
NET CASH USED IN FINANCING ACTIVITIES		(8,203)	(32,835)
NET INCREASE IN CASH AND CASH EQUIVALENTS		45,631	32,027
CASH AND CASH EQUIVALENTS AT BEGINNING			
OF THE YEAR		168,989	135,578
FFFFOT OF FODEION EVOLUNIOF DATE QUANIOFO		4.000	1.004
EFFECT OF FOREIGN EXCHANGE RATE CHANGES		4,288	1,384
CASH AND CASH EQUIVALENTS			
AT END OF THE YEAR, represented by		218,908	168,989
Bank balances and cash		214,930	124,534
Deposits placed in financial institutions		3,978	44,455
		218,908	168,989

### Notes to the Consolidated Financial Statements

For the year ended 31 December 2008

### 1. GENERAL

The Company was incorporated in the Cayman Islands as an exempted company with limited liability under the Companies Law (2007 Revision) of the Cayman Islands and its shares are listed on the Stock Exchange of Hong Kong Limited (the "Stock Exchange"). The Company's immediate holding company is Advent Group Limited, which is incorporated in the British Virgin Islands ("BVI") and its ultimate holding company is Magnificent Capital Holding Limited, which is also incorporated in the BVI. The addresses of the registered office and principal place of business of the Company are disclosed in the Corporate Information section of the annual report.

The consolidated financial statements are presented in United States dollar, which is the same as the functional currency of the Company.

The Company acts as investment holding. Particulars of the principal activities of its subsidiaries are set out in note 41.

# 2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs")

In the current year, the Group has applied the following amendments and interpretations ("new HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") which are or have become effective.

HKAS 39 & HKFRS 7 (Amendments)

HK(IFRIC) - Int 11

HK(IFRIC) - Int 12

HK(IFRIC) - Int 14

Reclassification of Financial Assets

HKFRS 2: Group and Treasury Share Transactions

Service Concession Arrangements

HKAS 19 - The Limit on a Defined Benefit Asset,

Minimum Funding Requirements and their Interaction

The adoption of the new HKFRSs had no material effect on how the results and financial position for the current or prior accounting periods have been prepared and presented. Accordingly, no prior period adjustment has been required.

For the year ended 31 December 2008

# 2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (continued)

The Group has not early applied the following new and revised standards, amendments or interpretations that have been issued but are not yet effective.

HKFRSs (Amendments)

HKAS 1 (Revised)

HKAS 23 (Revised)

HKAS 27 (Revised)

HKAS 32 & 1 (Amendments)

HKAS 39 (Amendment)

HKFRS 1 & HKAS 27 (Amendments)

HKFRS 2 (Amendment)

HKFRS 3 (Revised)

HKFRS 7 (Amendment)

HKFRS 8

HK(IFRIC) - Int 9 & HKAS 39 (Amendments)

HK(IFRIC) - Int 13

HK(IFRIC) - Int 15

HK(IFRIC) - Int 16

HK(IFRIC) - Int 17

HK(IFRIC) - Int 18

Improvements to HKFRSs<sup>1</sup>

Presentation of Financial Statements<sup>2</sup>

Borrowing Costs<sup>2</sup>

Consolidated and Separate Financial Statements<sup>3</sup>

Puttable Financial Instruments and Obligations Arising

on Liquidation<sup>2</sup>

Eligible hedged items<sup>3</sup>

Cost of an Investment in a Subsidiary, Jointly

Controlled Entity or Associate<sup>2</sup>

Vesting Conditions and Cancellations<sup>2</sup>

Business Combinations<sup>3</sup>

Improving Disclosures about Financial Instruments<sup>2</sup>

Operating Segments<sup>2</sup>

Embedded Derivatives<sup>4</sup>

Customer Loyalty Programmes<sup>5</sup>

Agreements for the Construction of Real Estate<sup>2</sup> Hedges of a Net Investment in a Foreign Operation<sup>6</sup>

Distributions of Non-cash Assets to Owners<sup>3</sup>

Transfers of Assets from Customers<sup>7</sup>

- Effective for annual periods beginning on or after 1 January 2009 except the amendments to HKFRS 5, effective for annual periods beginning on or after 1 July 2009
- <sup>2</sup> Effective for annual periods beginning on or after 1 January 2009
- <sup>3</sup> Effective for annual periods beginning on or after 1 July 2009
- Effective for annual periods ending on or after 30 June 2009
- Effective for annual periods beginning on or after 1 July 2008
- <sup>6</sup> Effective for annual periods beginning on or after 1 October 2008
- <sup>7</sup> Effective for transfers on or after 1 July 2009

The application of HKFRS 3 (Revised) may affect the accounting for business combination for which the acquisition date is on or after 1 January 2010. HKAS 27 (Revised) will affect the accounting treatment for changes in a parent's ownership interest in a subsidiary. The directors of the Company anticipate that the application of the other new and revised standards, amendments or interpretations will have no material impact on the results and the financial position of the Group.

For the year ended 31 December 2008

### 3. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments, which are measured at fair values, as explained in the accounting policies set out below.

The consolidated financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards issued by the HKICPA. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange and by the Hong Kong Companies Ordinance.

#### **Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company (its subsidiaries). Control is achieved where the Company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the consolidated income statement from the effective date of acquisition or up to the effective date of disposal, as appropriate.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by other members of the Group.

All intra-group transactions, balances, income and expenses are eliminated on consolidation.

#### **Business combinations**

The acquisition of business is accounted for using the purchase method. The cost of the acquisition is measured at the aggregate of the fair values, at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments issued by the Group in exchange for control of the acquiree, plus any costs directly attributable to the business combination. The acquiree's identifiable assets, liabilities and contingent liabilities that meet the conditions for recognition under *HKFRS 3 Business Combinations* are recognised at their fair values at the acquisition date.

Goodwill arising on acquisition is recognised as an asset and initially measured at cost, being the excess of the cost of the business combination over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities recognised. If, after reassessment, the Group's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities exceeds the cost of the business combination, the excess is recognised immediately in profit or loss.

#### Goodwill

Goodwill arising on an acquisition of a business represents the excess of the cost of acquisition over the Group's interest in the fair value of the identifiable assets, liabilities and contingent liabilities of the relevant business at the date of acquisition. Such goodwill is carried at cost less any accumulated impairment losses.

Capitalised goodwill arising on an acquisition of a business is presented separately in the consolidated balance sheet.

For the year ended 31 December 2008

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

### Goodwill (continued)

For the purposes of impairment testing, goodwill arising from an acquisition is allocated to each of the relevant cash-generating units, or groups of cash-generating units, that are expected to benefit from the synergies of the acquisition. A cash-generating unit to which goodwill has been allocated is tested for impairment annually, and whenever there is an indication that the unit may be impaired. For goodwill arising on an acquisition in a financial year, the cash-generating unit to which goodwill has been allocated is tested for impairment before the end of that financial year. When the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated to reduce the carrying amount of any goodwill allocated to the unit first, and then to the other assets of the unit pro rata on the basis of the carrying amount of each asset in the unit. Any impairment loss for goodwill is recognised directly in the consolidated income statement. An impairment loss for goodwill is not reversed in subsequent periods.

On subsequent disposal of the relevant cash-generating unit, the attributable amount of goodwill capitalised is included in the determination of the amount of profit or loss on disposal.

#### **Revenue recognition**

Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods sold and services provided in the normal course of business, net of discounts and sales related taxes.

Revenue from sale of goods is recognised when goods are delivered and title has passed.

Service income is recognised when services are provided.

Interest income from a financial asset is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount.

Dividend income from investments is recognised when the shareholders' rights to receive payment have been established.

### **Share-based payment transactions**

#### Share options granted to employees of the Group

The fair value of services received determined by reference to the fair value of share options granted at the grant date is expensed on a straight line basis over the vesting period, with a corresponding increase in equity (share option reserve).

At each balance sheet date, the Group revises its estimates of the number of options that are expected to ultimately vest. The impact of the revision of the estimates during the vesting period, if any, is recognised in profit or loss, with a corresponding adjustment to share option reserve.

At the time when the share options are exercised, the amount previously recognised in share option reserve will be transferred to share premium. When the share options are forfeited after the vesting period or are still not exercised at the expiry date, the amount previously recognised in share option reserve will be transferred to accumulated profits.

For the year ended 31 December 2008

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

### Property, plant and equipment

Property, plant and equipment including land and buildings held for use in the production or supply of goods or services, or for administrative purpose other than freehold land and construction in progress are stated at cost less accumulated depreciation and accumulated impairment loss.

Depreciation is provided to write off the cost of items of property, plant and equipment, other than freehold land and construction in progress, over their estimated useful lives and after taking into account their estimated residual value, using the straight line method.

Freehold land is stated at cost less accumulated impairment loss.

Construction in progress includes property, plant and equipment in the course of construction for production or for its own use purposes. Construction in progress is carried at cost less any recognised impairment loss. Construction in progress is classified to the appropriate category of property, plant and equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in the consolidated income statement in the year in which the item is derecognised.

### Intangible assets

### Intangible assets acquired separately

Intangible assets acquired separately and with finite useful lives are carried at costs less accumulated amortisation and any accumulated impairment losses. Amortisation for intangible assets with finite useful lives is provided on a straight line basis over their estimated useful lives. Alternatively, intangible assets with indefinite useful lives are carried at cost less any subsequent accumulated impairment losses (see the accounting policy in respect of impairment losses on tangible and intangible assets below).

Gains or losses arising from derecognition of an intangible asset are measured at the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the consolidated income statement when the asset is derecognised.

# Impairment losses on tangible and intangible assets other than goodwill (see the accounting policy in respect of goodwill above)

At each balance sheet date, the Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. In addition, intangible assets with indefinite useful lives are tested for impairment annually, and whenever there is an indication that they may be impaired. If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised as an expense immediately.

For the year ended 31 December 2008

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

Impairment losses on tangible and intangible assets other than goodwill (see the accounting policy in respect of goodwill above) (continued)

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income immediately.

#### **Inventories**

Inventories are stated at the lower of cost and net realisable value. Cost is calculated using the weighted average cost method.

#### **Borrowing costs**

All borrowing costs are recognised as and included in finance costs in the consolidated income statement in the period in which they are incurred.

#### **Taxation**

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the consolidated income statement because it excludes items of income and expense that are taxable or deductible in other year and it further excludes items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax base used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited to the profit or loss, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity.

For the year ended 31 December 2008

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

### Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recorded in the respective functional currency (i.e. the currency of the primary economic environment in which the entity operates) at the rates of exchange prevailing on the dates of the transactions. At each balance sheet date, monetary items denominated in foreign currencies are retranslated at the rates prevailing on the balance sheet date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the translation of monetary items, are recognised in profit or loss in the period in which they arise.

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's foreign operations are expressed in United States dollar using exchange rates prevailing at the balance sheet date, and their income and expenses are translated at the average exchange rates for the period, unless exchange rates fluctuated significantly during that period, in which case, the exchange rates at the dates of the transactions are used. Exchange differences arising, if any, are recognised as a separate component of equity (the exchange reserve). Such exchange differences are recognised in profit or loss in the period in which the foreign operation is disposed of.

Goodwill and fair value adjustments on identifiable assets and liabilities acquired arising on an acquisition of a foreign operation are treated as assets and liabilities of that foreign operation and retranslated at the rate of exchange prevailing at the balance sheet date. Exchange differences arising are recognised in the exchange reserve.

#### Leasing

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

#### The Group as lessor

Rental income from operating leases is recognised in the consolidated income statement on a straight line basis over the terms of the relevant lease.

#### The Group as lessee

Rentals payables under operating leases are charged to profit or loss on a straight line basis over the terms of the relevant lease. Benefits received and receivable as an incentive to enter into an operating lease are recognised as a reduction of rental expense over the lease terms on a straight line basis.

#### **Retirement benefit costs**

Payments to defined contribution retirement benefit schemes are charged as expenses when employees have rendered service entitling them to the contributions.

For the year ended 31 December 2008

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **Financial instruments**

Financial assets and financial liabilities are recognised on the consolidated balance sheet when a group entity becomes a party to the contractual provisions of the instrument. Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

#### Financial assets

The Group's financial assets are classified into one of the three categories, including financial assets at fair value through profit or loss ("FVTPL"), loans and receivables and available-for-sale financial assets. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

#### Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset, or, where appropriate, a shorter period.

Income is recognised on an effective interest basis for debt instruments.

#### Financial assets at fair value through profit or loss

Financial assets at FVTPL has two subcategories, including financial assets held for trading and those designated at fair value through profit or loss on initial recognition.

A financial asset is classified as held for trading if:

- it has been acquired principally for the purpose of selling in the near future; or
- it is a part of an identified portfolio of financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

At each balance sheet date subsequent to initial recognition, financial assets at FVTPL are measured at fair value, with changes in fair value recognised directly in profit or loss in the period in which they arise.

For the year ended 31 December 2008

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

### Financial instruments (continued)

#### Financial assets (continued)

#### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. At each balance sheet date subsequent to initial recognition, loans and receivables (including trade and other receivables, restricted bank deposits, pledged bank deposits, bank balances, deposits placed in financial institutions and cash) are carried at amortised cost using the effective interest method, less any identified impairment losses (see accounting policy on impairment loss on financial assets below).

#### Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated or not classified as financial assets at FVTPL, loans and receivables or held-to-maturity investments. At each balance sheet date subsequent to initial recognition, available-for-sale financial assets are measured at fair value. Changes in fair value are recognised in equity, until the financial asset is disposed of or is determined to be impaired, at which time, the cumulative gain or loss previously recognised in equity is removed from equity and recognised in profit or loss (see accounting policy on impairment loss on financial assets below).

#### Impairment of financial assets

Financial assets, other than those at FVTPL, are assessed for indicators of impairment at each balance sheet date. Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the financial assets have been affected.

For an available-for-sale equity investment, a significant or prolonged decline in the fair value of that investment below its cost is considered to be objective evidence of impairment.

For all other financial assets, objective evidence of impairment could include:

- significant financial difficulty of the issuer or counterparty; or
- default or delinquency in interest or principal payments; or
- it becoming probable that the borrower will enter bankruptcy or financial re-organisation.

For certain categories of financial asset, such as trade receivables, assets that are assessed not to be impaired individually are subsequently assessed for impairment on a collective basis. Objective evidence of impairment for a portfolio of receivables could include the Group's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period of 60 days, observable changes in national or local economic conditions that correlate with default on receivables.

For the year ended 31 December 2008

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Financial instruments (continued)

#### Impairment of financial assets (continued)

For financial assets carried at amortised cost, an impairment loss is recognised in profit or loss when there is objective evidence that the asset is impaired, and is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the original effective interest rate.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. Changes in the carrying amount of the allowance account are recognised in profit or loss. When a trade receivable is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited to profit or loss.

For financial assets measured at amortised cost, if, in a subsequent period, the amount of impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment loss was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the asset at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

Impairment losses on available-for-sale equity investments will not be reversed in profit or loss in subsequent periods. Any increase in fair value subsequent to impairment loss is recognised directly in equity.

### Financial liabilities and equity

Financial liabilities and equity instruments issued by a group entity are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. The Company's financial liabilities are generally classified into financial liabilities at FVTPL and other financial liabilities.

#### Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period.

Interest expense is recognised on an effective interest basis.

For the vear ended 31 December 2008

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Financial instruments (continued)

### Financial liabilities and equity (continued)

#### Financial liabilities at fair value through profit or loss

Financial liabilities at FVTPL has two subcategories, including financial liabilities held for trading and those designated at FVTPL on initial recognition.

A financial liability is classified as held for trading if:

- it has been incurred principally for the purpose of repurchasing in the near future; or
- it is a part of an identified portfolio of financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

At each balance sheet date subsequent to initial recognition, financial liabilities at FVTPL are measured at fair value, with changes in fair value recognised directly in profit or loss in the period in which they arise.

#### Other financial liabilities

Other financial liabilities include trade and other payables and bank borrowings are subsequently measured at amortised cost, using the effective interest method.

#### Equity instruments

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

#### **Derivative financial instruments**

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to their fair value at each balance sheet date. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedge relationship.

Derivatives not designated into an effective hedge relationship are deemed as held for trading and are classified as a current asset or a current liability.

#### **Derecognition**

Financial assets are derecognised when the rights to receive cash flows from the assets expire or, the financial assets are transferred and the Group has transferred substantially all the risks and rewards of ownership of the financial assets. On derecognition of a financial asset, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised directly in equity is recognised in profit or loss.

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expires. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

For the year ended 31 December 2008

### 4. KEY SOURCES OF ESTIMATION UNCERTAINTY

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

### **Estimated impairment of goodwill**

Determining whether goodwill is impaired requires an estimation of the value in use of the cash-generating units to which goodwill has been allocated. The value in use calculation requires the Group to estimate the future cash flows expected to arise from the cash-generating unit and a suitable discount rate in order to calculate the present value. Where the actual future cash flows are less than expected, a material impairment loss may arise. As at 31 December 2008, the carrying amount of goodwill is US\$11,475,000 (2007: US\$11,475,000). Details of the recoverable amount calculation are disclosed in note 16.

### 5. SEGMENTAL INFORMATION

### **Business and Geographical segments**

The Group is principally engaged in the manufacturing and trading of furniture and over 90% of the Group's sales are made to customers in the United States of America (the "U.S."). Accordingly, no business and geographical segment information based on geographical location of customer is presented.

The Group's operations are located in the People's Republic of China (the "PRC"), Taiwan, the United Kingdom (the "U.K.") and the U.S..

The following is an analysis of the carrying amount of segment assets and additions to property, plant and equipment and other intangible assets, analysed by geographical area in which the assets are located.

			Addition to	property,		
	Carrying	amount	plant and equipment			
	of segme	nt assets	and other inta	ingible assets		
	2008	2007	2008	2007		
	US\$'000	US\$'000	US\$'000	US\$'000		
The PRC, including Hong Kong	217,103	221,587	4,178	5,346		
Taiwan	14,908	21,981	31	31		
The U.K.	10,320	-	1,185	-		
The U.S.	148,868	146,772	1,106	9,058		
	391,199	390,340	6,500	14,435		

### 6. FINANCE COSTS

	2008	2007
	US\$'000	US\$'000
Interest on bank borrowings wholly repayable within five years	1,220	1,939

For the year ended 31 December 2008

### 7. TAXATION

	2008 US\$'000	2007 US\$'000
Tax charge (credit) represents:		
Current tax charge (credit):		
PRC Enterprise Income Tax ("EIT")	543	421
Hong Kong Profits Tax	8	-
U.S. income tax credit	(1,548)	(252)
U.K. income tax	130	-
Taiwan income tax	3	2
	(864)	171
Deferred tax charge (credit) (note 26)	878	(756)
	14	(585)

Hong Kong Profits Tax is calculated at 16.5% of the estimated assessable profit for the year ended 31 December 2008. No provision of Hong Kong Profits Tax was made for the year ended 31 December 2007 as the Group's profit neither arose in, nor was derived from, Hong Kong.

Pursuant to the relevant laws and regulations in the PRC, Lacquer Craft Mfg. Co., Ltd. (Dongguan) ("LCDG") and Lacquer Craft Mfg. Co., Ltd. (Zhejiang) ("LCZJ"), both are subsidiaries of the Company, are entitled to the exemptions from the EIT for two years starting from its first profit-making year and to a 50% relief from the EIT for the following three years ("Tax Holidays"). After offsetting the accumulated tax losses, LCZJ entered into its first profit-making year in 2007. Accordingly, no provision for the EIT has been made by LCZJ for both years. LCDG's first profit-making year was the year ended 31 December 2000. Accordingly, LCDG is subject to a 50% relief from the EIT for each of the three years ended 31 December 2004. For the year ended 31 December 2007, LCDG still remained entitled to 50% relief from the EIT as all of its sales were exported according to the relevant laws and regulations in the PRC. Applying this 50% relief, the income tax rate applicable to LCDG for the year ended 31 December 2007 was 12%.

On 16 March 2007, the PRC promulgated the Law of the PRC on Enterprise Income Tax (the "New Law") by Order No. 63 of the President of the PRC. On 6 December 2007, the State Council of the PRC issued Implementation Regulation of the New Law. Under the New Law and the Implementation Regulation, the EIT rate of the Group's subsidiaries in the PRC was increased from 24% to 25% from 1 January 2008 onwards. The Tax Holidays mentioned above continued on the implementation of the New Law. However, the 50% relief from the EIT for LCDG has been expired. Accordingly, the income tax rate applicable to LCDG was 25% for the year ended 31 December 2008.

For the year ended 31 December 2008

### 7. TAXATION (continued)

U.S. income tax charge comprises federal income tax calculated at 34% and state income tax calculated at various rates on the estimated assessable profits of subsidiaries of the Company which were incorporated in the U.S.. Pursuant to the Internal Revenue Code of the U.S., U.S. taxpayers are entitled either to claim a tax refund or enjoy a tax credit to reduce further tax liability, given that tax loss occurred during the year and tax payment had been made in previous years. During the year, two U.S. subsidiaries of the Company were entitled to claim the aforesaid tax credit and a tax credit is recognised in the consolidated financial statements.

U.K. income tax charge is calculated at 28% of the estimated assessable profits of Willis Gambier (UK) Limited ("Willis Gambier UK"), a subsidiary of the Company, which was incorporated in the U.K..

Taiwan income tax is calculated at 25% of the deemed assessable profits of the branch of Samson International Enterprises Limited, a subsidiary of the Company, established in Taiwan.

The tax charge (credit) for the year can be reconciled to the (loss) profit before taxation per the consolidated income statement as follows:

	2008	2007
	US\$'000	US\$'000
(Loss) profit before taxation	(18,456)	54,416
Taxation at the U.S. federal income tax rate of 34%	(6,275)	18,501
U.S. state income tax at various rates	(11)	(62)
Tax effect of income not taxable for tax purpose	(2,875)	(903)
Tax effect of expenses not deductible for tax purpose	30,039	2,425
Tax effect of tax losses not recognised	64	-
Tax effect of utilisation of tax losses previously not recognised	-	(964)
Effect of Tax Holidays granted to PRC subsidiaries	(1,333)	(157)
Effect of profits earned by subsidiaries operating in other jurisdictions	(19,595)	(19,425)
Tax charge (credit) for the year	14	(585)

Details of the deferred taxation are set out in note 26.

For the year ended 31 December 2008

# 8. (LOSS) PROFIT FOR THE YEAR

	2008	2007
	US\$'000	US\$'000
(Loss) profit for the year has been arrived at after charging:		
Ctoff agets	62 692	65.066
Staff costs Share-based payment expense	63,683 48	65,266 61
Retirement benefit scheme contributions	1,200	965
netirement benefit scrieme contributions	1,200	903
Total staff costs including directors' remuneration (note 9)	64,931	66,292
Total stall costs including directors Territineration (note 3)	04,931	00,292
Allowance for inventories	8,719	935
Amortisation of club debenture	9	7
Auditor's remuneration	730	737
Cost of inventories recognised as an expense	351,157	366,728
Depreciation of property, plant and equipment	17,496	14,952
Impairment loss on trade receivables	2,406	5,156
Loss on changes in fair value of derivative financial instruments	3,123	-
Loss on disposal of property, plant and equipment	-	664
Net exchange loss	-	1,056
Release of lease premium for land	237	230
and after an althou		
and after crediting:		
Bank interest income	6,201	3,202
Discount on acquisition of business	,	, ,
(included in other income) (note 31)	2,944	-
Dividend income from available-for-sale investments	427	163
Service income from provision of logistics arrangement services	157	_
Gain on changes in fair value of derivative financial instruments	_	1,491
Gain on disposal of investments held for trading	218	3,691
Gain on disposal of lease premium for land	-	64
Gain on disposal of property, plant and equipment	742	_
Net exchange gain	4,616	-
PRC tax refund on capital reinvestment (note i)	584	_

### Note:

i. Pursuant to an approval granted by a local tax authority, a subsidiary of the Company received a PRC tax refund of RMB4,204,000 (equivalent to US\$584,000) in respect of its reinvestment made in a subsidiary. The tax refund was calculated with reference to certain percentage of the tax paid by the subsidiary being reinvested.

For the year ended 31 December 2008

### 9. DIRECTORS' AND EMPLOYEES' REMUNERATIONS

The emoluments paid or payable to each of the 9 (2007: 8) directors of the Company were as follows:

### 2008

	Shan Huei KUO	Yi-Mei LIU	Mohamad AMINOZZAKERI	Sheng Hsiung PAN	Yuang Whang LIAO	Huei-Chu HUANG	Ming-Jian KUO	Siu Ki LAU	Sui-Yu WU	Total
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
Fees	31	31	31	15	15	21	31	31	1	207
Other emoluments										
Salaries and other										
benefits	906	638	368	-	-	-	-	-	-	1,912
Share-based payment										
expense	-	-	2	-	-	-	_	-	-	2
Total emoluments	937	669	401	15	15	21	31	31	1	2,121

### 2007

	Shan Huei KUO <i>U</i> S\$'000	Yi-Mei LIU US\$'000	Mohamad AMINOZZAKERI US\$'000	Sheng Hsiung PAN US\$'000	Yuang Whang LIAO US\$'000	Huei-Chu HUANG US\$'000	Ming-Jian KUO <i>U</i> S\$'000	Siu Ki LAU US\$'000	Total US\$'000
Fees Other emoluments	31	31	31	15	4	31	31	31	205
Salaries and other benefits	912	652	370	-	-	-	-	-	1,934
Share-based payment expense	-	-	3				-	_	3
Total emoluments	943	683	404	15	4	31	31	31	2,142

Of the five individuals with the highest emoluments in the Group, three (2007: three) are the directors of the Company whose emoluments are included above. The emoluments of the remaining two (2007: two) individuals are as follows:

	2008	2007
	US\$'000	US\$'000
		_
Basic salaries and allowances	920	1,041
Retirement benefit scheme contributions	11	15
Share-based payment expense	3	7
	934	1,063

For the year ended 31 December 2008

# 9. DIRECTORS' AND EMPLOYEES' REMUNERATIONS (continued)

Their emoluments were within the following bands:

	2008	2007
	Number of	Number of
	employees	employees
HK\$2,000,001 to HK\$2,500,000	1	-
HK\$3,000,001 to HK\$3,500,000	-	1
HK\$4,500,001 to HK\$5,000,000	1	-
HK\$5,000,001 to HK\$5,500,000	-	1
	2	2

During both years, no emoluments were paid by the Group to any of the directors or the five highest paid individuals (including directors and employees) as an inducement to join or upon joining the Group or as compensation for loss of office. None of the directors has waived any emoluments during both years.

### 10. DIVIDEND

	2008 US\$'000	2007 US\$'000
Dividend recognised as distribution during the year:		
Special interim – HK\$0.0756 per share for 2008 (2007: Nil) Final – Nil (2007: HK\$0.058 per share for 2006)	29,798 -	- 20,523
	29,798	20,523

Final dividend of HK\$0.0216 (2007: Nil) per share has been proposed by the directors and is subject to approval by the shareholders in the forthcoming annual general meeting.

### 11. (LOSS) EARNINGS PER SHARE

The calculation of the basic (loss) earnings per share for the year is based on the following data:

	2008	2007
	US\$'000	US\$'000
(Loss) profit for the year and (loss) earnings for the		
purposes of basic earnings per share	(18,470)	55,001
Weighted average number of shares for the		
purposes of basic (loss) earnings per share	3,020,988,314	2,760,000,000
purposes or basic (1033) earnings per share	0,020,900,514	2,700,000,000

For the year ended 31 December 2008

## 11. (LOSS) EARNINGS PER SHARE (continued)

No diluted (loss) earnings per share has been presented because the adjusted exercise price of the Company's share option granted as determined in accordance with HKFRS 2 "Share-based Payment" is higher than the average market price of shares for both years.

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### 12. PROPERTY, PLANT AND EQUIPMENT

						Furniture,		
	Freehold		Plant and	Leasehold	Motor		Construction	
	land	Buildings	-	improvements	vehicles	equipment	in progress	Total
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
COST								
At 1 January 2007	7,558	60,461	66,287	6,429	1,691	22,981	45,902	211,309
Exchange adjustments	7,000	3,744	4,940	485	94	1,233	1,288	11,784
Additions	1,318	5,463	2,061	161	51	1,628	2,084	12,766
Transfer		21,473	8,161	792	_	6,365	(36,791)	
Disposals	-	(1,022)	(118)		(33)	(64)		(3,552)
At 31 December 2007	8,876	90,119	81,331	7,867	1,803	32,143	10,168	232,307
Exchange adjustments	-	4,816	6,172	608	81	1,649	700	14,026
Additions	-	558	3,064	37	479	770	884	5,792
Acquired on acquisition								
of business	-	-	242	-	226	240	-	708
Transfer	-	584	134	-	- (400)	968	(1,686)	- (0.000)
Disposals		-	(2,552)		(139)	(378)		(3,069)
At 31 December 2008 _	8,876	96,077	88,391	8,512	2,450	35,392	10,066	249,764
DEPRECIATION								
At 1 January 2007	_	6,624	16,565	1,258	936	11,265	_	36,648
Exchange adjustments	_	409	1,395	113	68	533	_	2,518
Provided for the year	_	3,487	6,468	610	224	4,163	_	14,952
Eliminated on disposals	-	(412)	(74)		(31)	(57)		(574)
At 31 December 2007	-	10,108	24,354	1,981	1,197	15,904	-	53,544
Exchange adjustments	-	637	2,010	168	84	813	-	3,712
Provided for the year	-	3,971	7,684	732	237	4,872	-	17,496
Eliminated on disposals _			(730)		(119)	(212)		(1,061)
At 31 December 2008 _	-	14,716	33,318	2,881	1,399	21,377		73,691
CARRYING VALUE								
At 31 December 2008	8,876	81,361	55,073	5,631	1,051	14,015	10,066	176,073
At 31 December 2007	8,876	80,011	56,977	5,886	606	16,239	10,168	178,763
	0,010	00,011	- 00,011	0,000	000	10,200	10,100	170,700

The freehold land is situated in the U.S..

For the year ended 31 December 2008

# 12. PROPERTY, PLANT AND EQUIPMENT (continued)

The above items of the property, plant and equipment are depreciated on a straight line basis at the following rates per annum:

Buildings	5%
Plant and machinery	10%
Leasehold improvements	10%
Motor vehicles	20%
Furniture, fixture and equipment	20%

### 13. LEASE PREMIUM FOR LAND

	2008 US\$'000	2007 US\$'000
The Group's lease premium for land under operating lease is analysed as follows:		
Medium-term land use rights situated in the PRC	10,732	10,187
Analysed for reporting purposes as:		
Current asset Non-current asset	261 10,471	243 9,944
	10,732	10,187

### 14. GOODWILL

	US\$*000
COST	
At 1 January 2007, 31 December 2007 and 2008	11,475

Particulars regarding impairment testing on goodwill are disclosed in note 16.

For the year ended 31 December 2008

### 15. OTHER INTANGIBLE ASSETS

	Club debenture	Trademark	Total
	US\$'000	US\$'000	US\$'000
COST			
At 1 January 2007	40	-	40
Additions		1,669	1,669
At 31 December 2007 and 2008	40	1,669	1,709
At 31 December 2007 and 2000		1,009	1,709
AMORTISATION			
At 1 January 2007	15	_	15
Provided for the year	7	_	7
At 31 December 2007	22	_	22
Provided for the year	9		9
At 31 December 2008	31		31
CARRYING VALUE		4.000	
At 31 December 2008	9	1,669	1,678
AL 04 D	10	1 000	4 007
At 31 December 2007	18	1,669	1,687

Club debenture has finite useful life and is amortised on a straight line basis over its estimated useful life of 5 years.

### Intangible asset with indefinite useful life

The trademark has an indefinite legal life but is renewable every 10 years at minimal cost. The directors of the Company are of the opinion that the Group would renew the trademark continuously and has the ability to do so. Various studies including product life cycle studies, market, competitive and environmental trends, and brand extension opportunities have been performed by management of the Group, which supports that the trademark has no foreseeable limit to the period over which the trademarked products are expected to generate net cash flows for the Group.

As a result, the trademark is considered by management of the Group as having an indefinite useful life because it is expected to contribute to net cash inflows indefinitely. The trademark will not be amortised until its useful life is determined to be finite. Instead it will be tested for impairment annually and whenever there is an indication that it may be impaired. Particulars of the impairment testing are disclosed in note 16.

For the year ended 31 December 2008

# 16. IMPAIRMENT TESTING ON GOODWILL AND INTANGIBLE ASSET WITH INDEFINITE USEFUL LIFE

For the purposes of impairment testing, goodwill and trademark with indefinite useful life set out in notes 14 and 15 respectively have been allocated to two individual cash generating units ("CGU(s)"). The carrying amounts of goodwill and trademarks as at 31 December 2008 allocated to these units are as follows:

	Goo	dwill	Trade	emark
	2008	2007	2008	2007
<u> </u>	US\$'000	US\$'000	US\$'000	US\$'000
Upholstery business	11,475	11,475	-	_
Residential furniture business	-	_	1,669	1,669
	11,475	11,475	1,669	1,669

During the year ended 31 December 2008, management of the Group determined that there was no impairment of its CGUs containing goodwill or trademark with indefinite useful life. The basis of the recoverable amount of the above CGUs and their major underlying assumptions are summarised below:

#### **Upholstery business**

The recoverable amount of this unit has been determined based on a value in use calculation. The Group expects the upholstery business would have an indefinite useful life, however for the purposes of the impairment test the calculation uses cash flow projections based on financial budgets approved by management covering a five-year period, and a discount rate of 7.00% (2007: 7.00%). This unit's cash flows beyond the five-year period are extrapolated using a zero growth rate. Other key assumptions for the value in use calculations relate to the estimation of cash inflows/outflows which include budgeted sales and gross margin, such estimation is based on the unit's past performance and management's expectations for the market development. Management believes that any reasonably possible change in any of these assumptions would not cause the aggregate carrying amount of the upholstery business to exceed the aggregate recoverable amount of the upholstery business.

#### Residential furniture business

The recoverable amount of this unit has been determined on the basis of value in use calculations. The Group expects the residential furniture business would have an indefinite useful life, however for the purpose of the impairment test, the calculation uses cash flow projections based on financial budgets approved by management covering a five-year period, and a discount rate of 7.00% (2007: 7.00%) with a steady 5% growth rate. Other key assumptions for value in use calculations relate to the estimation of cash inflows/outflows which include budgeted sales and gross margin have been determined based on past performance and management's expectations for the market development. Management believes that any reasonably possible change in any of these assumptions would not cause the aggregate carrying amount of residential furniture business to exceed the aggregate recoverable amount of residential furniture business.

For the year ended 31 December 2008

### 17. AVAILABLE-FOR-SALE INVESTMENTS

Available-for-sale investments comprise:

	2008	2007
	US\$'000	US\$'000
Equity securities listed in the U.S.	15,959	8,209

At 31 December 2007, the Group held the investment in equity securities which represented 1.7% equity interests of a company listed in the New York Stock Exchange.

On 20 February 2008, the Group acquired further 12.9% and 0.3% equity interests in the equity securities of the aforesaid listed company in the U.S. from, respectively, Sun Fortune Investments Limited and Trade Decade Limited, wholly owned subsidiaries of the controlling shareholders of the Group, in consideration for the issue of an aggregate of 303,846,773 ordinary shares of US\$0.05 each by the Company. The equity investments are classified as available-for-sale investments and initially measured at their fair value. Fair value was determined based on the listed stock bid price of the equity securities on acquisition date and as at balance sheet date.

Details of acquisition are set out in the circular dated 5 February 2008.

### 18. CASH SURRENDER VALUE OF LIFE INSURANCE

Amount under deferred compensation plan (note 25) has been invested in an insurance policy in accordance with the terms of the deferred compensation plan. The Group is the beneficiary of such investments. As at 31 December 2008, the carrying amount represents the cash surrender value of the policy and approximates its fair value.

### 19. INVENTORIES

	2008 US\$'000	2007 US\$'000
Raw materials	29,832	30,033
Work in progress	14,424	12,768
Finished goods	47,748	49,145
	92,004	91,946

For the year ended 31 December 2008

### 20. TRADE AND OTHER RECEIVABLES

	2008	2007
	US\$'000	US\$'000
		_
Trade receivables	88,951	92,893
Less: allowance for doubtful debts	(8,104)	(10,041)
	80,847	82,852
Other receivables and prepayments	17,928	12,718
Total trade and other receivables	98,775	95,570

The Group generally allows an average credit period of 60 days to its trade customers.

The aged analysis of the Group's trade receivables net of allowance for doubtful debts as at the balance sheet date are as follows:

	2008 <i>US\$'000</i>	2007 US\$'000
0 - 30 days	43,813	43,141
31 - 60 days	26,385	24,623
Over 60 days	10,649	15,088
	80,847	82,852

Before accepting any new customer, the Group has to assess the potential customer's credit quality and defines credit limits by customer. Limits attributed to customers are reviewed periodically. Majority of the trade receivables that are neither past due nor impaired have no default payment history.

Included in the Group's trade receivable balance are debtors with aggregate carrying amount of US\$10,649,000 (2007: US\$15,088,000) which are past due at the reporting date for which the Group has not provided for impairment loss. The Group does not hold any collateral over these balances.

#### Ageing of trade receivables which are past due but not impaired

	2008	2007
	US\$'000	US\$'000
Over 60 days	10,649	15,088

For the year ended 31 December 2008

### 20. TRADE AND OTHER RECEIVABLES (continued)

### Movement in the allowance for doubtful debts

	2008	2007
	US\$'000	US\$'000
		_
Balance at beginning of the year	10,041	9,908
Impairment losses recognised on trade receivables	2,406	5,156
Written off as uncollectible	(4,343)	(5,023)
Balance at end of the year	8,104	10,041

In determining the recoverability of a trade receivable, the Group considers any change in the credit quality of the trade receivable from the date credit was initially granted up to the reporting date. When a trade receivable is considered uncollectible as a result of liquidation, it is written off as uncollectible against the allowance amount. Accordingly, the directors believe that there is no further credit provision required in excess of the allowance for doubtful debts.

Included in the allowance for doubtful debts are individually impaired trade receivables with an aggregate balance of US\$8,104,000 (2007: US\$10,041,000) which have either been placed under liquidation or in severe financial difficulties. The impairment recognised represents the difference between the carrying amount of the specific trade receivable and the present value of the expected recoverable amount. The Group does not hold any collateral over these balances.

All of the trade and other receivables are denominated in currencies which are the same as the functional currencies of the relevant group entities.

For the year ended 31 December 2008

### 21. DERIVATIVE FINANCIAL INSTRUMENTS

	2008 US\$'000	2007 US\$'000
Derivative financial assets – current Foreign currency forward contracts	_	1,443
Derivative financial liabilities – current Foreign currency forward contracts	1,680	_

The Group entered into a variety of foreign currency forward contracts to manage its exchange rate exposures.

Details of the outstanding foreign currency forward contracts to which the Group is committed are as follows:

### As at 31 December 2008

Notional amount	Maturity	Exchange rates
Sell US\$3,391,466	12 January 2009	RMB/US\$6.6586
Sell US\$5,000,000	16 January 2009	RMB/US\$6.5812
Sell US\$5,000,000	16 January 2009	RMB/US\$6.5465
Sell US\$5,000,000	23 January 2009	RMB/US\$6.7366
Sell US\$4,000,000	23 January 2009	RMB/US\$6.7200
Sell US\$5,000,000	22 February 2009	RMB/US\$6.5134
Sell US\$5,000,000	22 February 2009	RMB/US\$6.4787
Sell US\$3,000,000	17 March 2009	RMB/US\$6.4627
Sell US\$5,000,000	25 March 2009	RMB/US\$6.4405
Sell US\$3,000,000	17 April 2009	RMB/US\$6.4324

### As at 31 December 2007

Notional amount	Maturity	
Sell US\$3,000,000	2 June 2008	RMB/US\$7.3243
Sell US\$3,000,000	2 July 2008	RMB/US\$7.3045
Sell US\$3,000,000	4 August 2008	RMB/US\$7.2852
Sell US\$5,000,000	11 August 2008	RMB/US\$7.2888
Sell US\$5,000,000	9 September 2008	RMB/US\$7.2634
Sell US\$8,000,000	22 September 2008	RMB/US\$7.3033
Sell US\$5,000,000	9 October 2008	RMB/US\$7.2466

At the balance sheet date, the fair value of the above forward contracts were determined based on the difference between the market forward rates at the balance sheet date for remaining duration of the outstanding contracts and their contracted forward rates and discounted using an appropriate discount rate to take account of the time value of money.

For the year ended 31 December 2008

# 22. RESTRICTED BANK DEPOSITS/PLEDGED BANK DEPOSITS/CASH AND CASH EQUIVALENTS

The restricted bank deposits represent deposits restricted for use to secure a bank guarantee issued by a bank in lieu of PRC custom payments. The deposits have a maturity of 288 days therefore it is classified as current asset. The restricted bank deposits carry a fixed interest rate of 4.14% per annum.

Pledged bank deposits represented deposits pledged to banks to secure banking facilities granted to the Group. At 31 December 2007, deposits amounting to US\$978,000 were pledged to secure bank borrowings. At 31 December 2008, such deposits were released upon the repayment of bank borrowings.

Cash and cash equivalents comprise cash held by the Group, short-term bank deposits and deposits placed in financial institutions with an original maturity of three months or less.

The balances of restricted bank deposits and cash and cash equivalents held in the PRC amounted to US\$21,835,000 (2007: US\$55,499,000). Included in the amounts are cash and cash equivalents held in the PRC of US\$16,000 (2007: US\$21,225,000) that are denominated in United States dollar and are subject to foreign exchange control.

The balances of cash and cash equivalents includes deposits placed in financial institutions amounting to US\$3,978,000 (2007: US\$44,455,000). The effective interest rate for deposits placed in the financial institutions and banks is 3.08% (2007: 4.65%) per annum.

### 23. TRADE AND OTHER PAYABLES

The aged analysis of the Group's trade payables as at the balance sheet date are as follows:

	2008	2007
	US\$'000	US\$'000
Trade payables:		
0 - 30 days	17,707	14,789
31 - 60 days	8,106	5,842
Over 60 days	1,513	3,815
	27,326	24,446
Dividend payables	29,798	_
Other payables and accruals	28,554	25,084
	85,678	49,530

The average credit period on purchases of goods is 60 days. The Group has financial risk management policies in place to ensure that all payables are within the credit timeframe.

For the year ended 31 December 2008

### 24. BANK BORROWINGS

All of the Group's borrowings were secured and denominated in the United States dollar, which is the same as the functional currency of the relevant subsidiaries of the Company.

The average effective interest rate on bank borrowings is 4.23% (2007: 5.92%) per annum.

The Group has the following bank loans:

	2008	2007
	US\$'000	US\$'000
Revolving line of credit from a bank secured by substantially all of		
the assets of four subsidiaries of the Company and interest		
bearing at the 30 days London Interbank Offered Rate Market		
Index rate ("LIBOR") plus 2.00% (2007: LIBOR plus 0.65%)	30,575	36,500

### 25. DEFERRED COMPENSATION

The Group has adopted deferred compensation plan for a key executive. Under the terms of this plan, the executive may defer a discretionary amount which is payable to the executive upon his retirement, death or termination of service. This amount is invested by the Group in managed investment funds (note 18). The balance is stated at fair value at the balance sheet date.

### 26. DEFERRED TAXATION

The following are the major deferred tax liabilities (assets) recognised by the Group and movements thereon during the current and prior years:

	Accelerated		
	tax	Others	
	depreciation	(Note)	Total
	US\$'000	US\$'000	US\$'000
At 1 January 2007	765	(5,403)	(4,638)
Charge (credit) to consolidated income statement			,
for the year (note 7)	513	(1,269)	(756)
At 31 December 2007 and 1 January 2008	1,278	(6,672)	(5,394)
(Credit) charge to consolidated income statement for the year (note 7)	(82)	960	878
At 31 December 2008	1,196	(5,712)	(4,516)

Note: The amounts represent deferred tax on temporary differences on trade receivables, inventories and accrued expenses.

For the year ended 31 December 2008

### 26. **DEFERRED TAXATION** (continued)

At the balance sheet date, the Group had unused tax losses of US\$187,000 (2007: Nil) available to offset against future profits. No deferred tax asset had been recognised in respect of such tax losses due to the unpredictability of future profit streams. The unrecognised tax losses may be carried forward for a period of five years from their respective year of origination.

Deferred tax assets and liabilities have not been offset for the purpose of balance sheet presentation as they relate to different tax authorities. The following is the analysis of the deferred taxation balance for financial reporting purposes:

	2008	2007
	US\$'000	US\$'000
Deferred tax liabilities	6	484
Deferred tax assets	(4,522)	(5,878)
	(4,516)	(5,394)

Under the New Law of PRC, withholding tax is imposed on dividends declared in respect of profits earned by PRC subsidiaries from 1 January 2008 onwards. As the PRC subsidiaries have incurred losses for the year ended 31 December 2008, no deferred taxation has been provided for in the consolidated financial statements in respect of temporary differences attributable to accumulated profits of the PRC subsidiaries.

At the balance sheet date, the aggregate amount of temporary differences associated with undistributed earnings of subsidiaries established in the U.S. for which deferred tax liabilities have not been recognised was US\$49,791,000 (2007: US\$51,135,000). No liability has been recognised in respect of these differences because the Group is in a position to control the timing of the reversal of the temporary differences and it is probable that such differences will not reverse in the foreseeable future.

For the year ended 31 December 2008

### 27. SHARE CAPITAL

	Number of shares	Nominal value US\$'000
Ordinary shares of US\$0.05 each		
Ordinary Shares of Coopcios each		
Authorised:		
At 1 January 2007, 31 December 2007 and 2008	6,000,000,000	300,000
Issued and fully paid:		
At 1 January 2007 and 31 December 2007	2,760,000,000	138,000
Issued in consideration for acquisition of available-for-sale		
investments (note 17)	303,846,773	15,192
Shares repurchased and cancelled	(9,197,000)	(460)
At 31 December 2008	3,054,649,773	152,732

During the year, the Company repurchased certain of its own shares on the Stock Exchange. Details of the repurchase are as follows:

	No. of ordinary			Aggregate	
Month of	shares of	Prices	Prices per share		
repurchase	US\$0.05 each	Highest	Lowest	paid	
		US\$	US\$	US\$'000	
October 2008	3,537,000	0.11	0.08	347	
November 2008	5,660,000	0.13	0.12	711	
December 2008	6,430,000	0.12	0.10	713	
	15,627,000			1,771	

Out of 15,627,000 ordinary share repurchased, 9,197,000 ordinary shares were cancelled on delivery of the share certificates during the year while the remaining 6,430,000 ordinary shares repurchased in December 2008 were cancelled on delivery of share certificates subsequent to the balance sheet date. The nominal value of US\$460,000 of all the shares cancelled during the year was credited to capital redemption reserve pursuant to section 37(4) of the Companies Law (2007 Revision) of the Cayman Islands. The premium paid on the repurchase of these shares in the amount of US\$598,000 was charged to share premium. The aggregate consideration to repurchase these shares in the amount of US\$1,058,000 was deducted from shareholders' equity.

None of the Company's subsidiaries has purchased, sold or redeemed any of the Company's listed securities during the year.

For the year ended 31 December 2008

### 28. SHARE OPTION SCHEME

On 24 October 2005, a share option scheme (the "Share Option Scheme") was approved by a resolution of the shareholders and adopted by a resolution of the board of directors of the Company (the "Board"). The purpose of the Share Option Scheme is to attract skilled and experienced personnel, to incentive them to remain with the Group and to give effect to the Group's customer-focused corporate culture, and to motivate them to strive for the future development and expansion of the Group, by providing them with the opportunity to acquire equity interests in the Group. The Board may, at its absolute discretion, offer any employee, management member or director of the Group and third party service providers options to subscribe for shares on the terms set out in the Share Option Scheme.

The maximum number of shares in respect of which options may be granted under the Share Option Scheme when aggregated with the maximum number of shares in respect of which options may be granted under any other scheme involving the issue or grant of options over shares or other securities by the Group shall not exceed 10% of the issued share capital on 17 November 2005 (such 10% limit representing 276,000,000 shares).

The Share Option Scheme does not contain any minimum period(s) for which an option must be held before it can be exercised. However, at the time of grant of the options, the Board may specify any such minimum period(s) up to five years.

No option may be granted to any one person such that the total number of shares issued and to be issued upon the exercise of options granted and to be granted to that person in any 12-month period from the date of the latest grant exceeds 1% of the issued share capital from time to time, unless the approval of the shareholders is obtained. Options granted to substantial shareholders or independent non-executive directors in excess of 0.1% of the Company's share capital or with a value in excess of HK\$5,000,000 must be approved in advance by the Company's shareholders.

The exercise price is determined by the directors of the Company, and will not be less than the highest of (i) the closing price of the Company's shares on the date of grant, (ii) the average closing price of the shares for the five business days immediately proceeding the date of grant; and (iii) the nominal value of the Company's share.

During the year ended 31 December 2008, an aggregate of 7.5 million share options were granted, representing approximately 0.25% of the issued share capital of the Company.

For the year ended 31 December 2008

### 28. SHARE OPTION SCHEME (continued)

Details of the share options granted and outstanding under the Share Option Scheme during the year were as follows:

					Number of share options						
	Date of Grant	Exercise Price HK\$	Vesting Date	Exercise Period	As at 1.1.2007	Granted during the year	Forfeited during the year	As at 31.12.2007	Granted during the year	Forfeited during the year	As at 31.12.2008
Director: Mr. Mohamad	6.2.2006	4.20	6.2.2007	6.2.2007 –	83,333	_	_	83,333	_	_	83,333
AMINOZZAKERI	0.2.2000	1120	0.2.2001	16.11.2015	00,000			00,000			00,000
			6.2.2008	6.2.2008 – 16.11.2015	83,333	-	-	83,333	-	-	83,333
			6.2.2009	6.2.2009 – 16.11.2015	83,334	-	-	83,334	-	-	83,334
					250,000	-	-	250,000		-	250,000
Other employees:											
In aggregate	6.2.2006	4.20	6.2.2007	6.2.2007 – 16.11.2015	3,155,000	-	(1,280,351)	1,874,649	-	(85,000)	1,789,649
			6.2.2008	6.2.2008 – 16.11.2015	3,155,000	-	(1,280,351)	1,874,649	-	(85,000)	1,789,649
			6.2.2009	6.2.2009 – 16.11.2015	3,155,000	-	(1,280,351)	1,874,649	-	(85,000)	1,789,649
	29.12.2008	0.87	15.12.2009	15.12.2009 – 16.11.2015	-	-	-	-	1,500,000	-	1,500,000
			15.12.2010	15.12.2010 – 16.11.2015	-	-	-	-	1,500,000	-	1,500,000
			15.12.2011	15.12.2011 – 16.11.2015	-	-	-	-	1,500,000	-	1,500,000
			15.12.2012	15.12.2012 – 16.11.2015	-	-	-	-	1,500,000	-	1,500,000
			15.12.2013	15.12.2013 – 16.11.2015		-	-	-	1,500,000	-	1,500,000
					9,465,000	-	(3,841,053)	5,623,947	7,500,000	(255,000)	12,868,947
Total					9,715,000	-	(3,841,053)	5,873,947	7,500,000	(255,000)	13,118,947
Exercisable at the end o	f the year							1,957,982			3,745,964
Weighted average exerc	ise price				4.20	_	4.20	4.20	0.87	4.20	2.30

The exercise price of share options granted was fixed at the closing price of the shares as stated in the Stock Exchange's daily quotations sheet on the date of grant. The closing price of the shares of the Company immediately before the date of options granted on 29 December 2008 was HK\$0.87.

The Company has used the Black-Scholes pricing model (the "Model") to value the share options granted during the period under review. The estimated fair values of the options granted during the year ended 31 December 2008 range from US\$0.023 to US\$0.024 per option.

For the year ended 31 December 2008

### 28. SHARE OPTION SCHEME (continued)

Details of the fair values of share options determined at the date of grant using the Model with the inputs are as follows:

Date of grant 29 December 2008

Closing share price as at the date of grant

Exercise price

Risk-free interest rate

Expected volatility (Note)

Expected life of options

Expected dividend yield

HK\$0.87

HK\$0.87

1.10% – 1.21%

52%

Expected dividend yield

*Note:* Expected volatility was estimated by the annualised standard deviations of the continuously compounded rates of return on the comparable furniture companies in Hong Kong and the U.S..

The Group has recognised the total expense of US\$48,000 for the year ended 31 December 2008 (2007: US\$61,000) in relation to share options granted by the Company.

The number of share options expected to vest has been reduced to reflect historical experience of forfeiture of 50% (2007: 42%) of options granted prior to completion of vesting period and accordingly the share-based payment expense has been adjusted.

The Model is one of the commonly used models to estimate the fair value of the option. The value of an option varies with different variables of certain subjective assumptions. Any change in the variables so adopted may materially affect the estimation of the fair value of an option.

### 29. MERGER RESERVE

The merger reserve represents the differences between the nominal value of the share of Samson Pacific Company Limited, the intermediate holding company of certain members of the Group, and the nominal value of its holding company, Samson Worldwide Limited's shares issued for a share swap on 31 December 2005.

### 30. STATUTORY RESERVE

Pursuant to the relevant regulations applicable to foreign investment enterprises established in the PRC, LCDG and LCZJ are required to transfer a certain percentage of their profit after taxation to the statutory reserve. The balances of the statutory reserve cannot be reduced except where approval is obtained from the relevant PRC authority to setoff accumulated losses or increase capital.

For the year ended 31 December 2008

### 31. ACQUISITION OF BUSINESS

On 6 October 2008, the Group completed its acquisition of a business of trading of wooden furniture in the U.K. from an independent third party for a consideration of £4,431,000 (equivalent to approximately US\$7,683,000). The Group also incurred approximately £38,000 (equivalent to approximately US\$66,000) of direct acquisition costs, which were accounted for as a part of the cost of acquisition. This acquisition has been accounted for using the purchase method. The amount of discount arising as a result of the acquisition was £1,698,000 (equivalent to approximately US\$2,944,000) and was credited to the consolidated income statement for the year.

The amounts of net assets acquired by the Group and the discount on acquisition arising during the year ended 31 December 2008 are as follows:

Acquiree's carrying amount before combination and fair value US\$'000

708 6,987 3,889 2 (893)
6,987 3,889 2
6,987 3,889 2
3,889
2
_
(893)
()
10,693
(2,944)
7,749
(7,749)
2
(7,747)

The discount on acquisition of the business is attributable to the bargain purchase by the Group.

The acquired business contributed US\$705,000 to the Group's profit for the year between the date of acquisition and the balance sheet date as at 31 December 2008.

For the year ended 31 December 2008

### 32. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to equity holders through the optimisation of the debt and equity balance. The Group's overall strategy remains unchanged from prior years.

The capital structure of the Group consists of net debt, which includes, bank borrowings disclosed in note 24 (net of cash and cash equivalents disclosed in note 22), and equity attributable to equity holders of the Company, comprising issued capital, reserves and accumulated profits.

The directors of the Company review the capital structure periodically. As a part of this review, the directors consider the cost of capital and risks associated with each class of capital. The Group will balance its overall capital structure through the payment of dividends, new share issues as well as the issue of new debt or redemption of existing debt.

### 33. FINANCIAL INSTRUMENTS

#### 33a. Categories of financial instruments

	2008	2007
	US\$'000	US\$'000
Financial assets		
Loans and receivables	312,178	254,718
(including cash and cash equivalents)	, ,	
Derivative financial instruments	-	1,443
Available-for-sale financial assets	15,959	8,209
Financial liabilities		
Financial liabilities at amortised cost	92,856	66,075
Derivative financial instruments	1,680	_

For the year ended 31 December 2008

### 33. FINANCIAL INSTRUMENTS (continued)

### 33b. Financial risk management objectives and polices

The Group's major financial instruments include available-for-sale investments, trade and other receivables, derivative financial instruments, restricted bank deposits, pledged bank deposits, bank balances and cash, deposits placed in financial institutions, trade and other payables and bank borrowings. Details of these financial instruments are disclosed in respective notes. The risks associated with these financial instruments include market risk (currency risk, interest rate risk and other price risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. Management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

#### Market risk

There has been no significant change to the Group's exposure to market risks or the manner in which it manages and measures the risk.

#### Currency risk

Several subsidiaries of the Company which are foreign operations have certain foreign currency purchases and sales in United States dollar, which expose these entities to foreign currency risk. However, almost 70% (2007: 53%) of costs of providing goods are denominated in the relevant group entity's functional currency.

The functional currency of these PRC subsidiaries is Renminbi. At the balance sheet date, the carrying amount of their monetary assets and monetary liabilities (including intercompany payables within the Group), which are denominated in foreign currency of United States dollar are as follows:

	Ass	Assets		lities
	2008	2007	2008	2007
	US\$'000	US\$'000	US\$'000	US\$'000
United States dollar	16	21,225	97,126	171,697

The Group requires its foreign operations to use foreign exchange forward contracts to manage the currency exposures including the forecasted sales. The forward foreign exchange contracts must be in the same currency as the foreign currencies transactions. On this basis, the Group has entered into forward foreign exchange contracts to manage its foreign currency exposure.

For the year ended 31 December 2008

### 33. FINANCIAL INSTRUMENTS (continued)

#### 33b. Financial risk management objectives and polices (continued)

#### Market risk (continued)

#### Sensitivity analysis

The Group is mainly exposed to the fluctuation in United States dollar against Renminbi.

The following table details the Group's sensitivity to a 5% (2007: 5%) increase and decrease in Renminbi against the relevant foreign currencies. 5% (2007: 5%) is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the period end for a 5% (2007: 5%) increase in foreign currency rates. The sensitivity analysis includes other receivables, bank balances and cash, trade and other payables and intercompany payables within the Group where the denomination of these balances are in currencies other than the functional currency of the relevant entities. A 5% strengthening of Renminbi against the relevant currency will give rise to the following impact to post-tax (loss) profit for the year. For a 5% weakening of Renminbi against the relevant currency, there would be an equal and opposite impact.

	2008	2007
	US\$'000	US\$'000
Decrease in post-tax loss (2007: increase in post-tax profit)	4,856	7,524

This is mainly attributable to the exposure outstanding on United States dollar bank balances and cash, other receivables, trade and other payables and intercompany payables at year end within the Group.

For the outstanding forward foreign exchange contracts, if the market bid forward foreign exchange rate of Renminbi against United States dollar had been 5% (2007: 5%) higher/lower, post-tax loss for the year ended 31 December 2008 would decrease/increase by US\$1,637,000 (2007: post-tax profit would increase/decrease by US\$1,524,000) as a result of the changes in the market bid forward foreign exchange rate of Renminbi against United States dollar.

#### Interest rate risk

The Group is exposed to cash flow interest rate risks in relation to variable-rate bank borrowings (see note 24 for details of these borrowings). The Group's bank balances also have exposure to cash flow interest rate risk due to the fluctuation of the prevailing market interest rate on bank balances. It is the Group's policy to keep its borrowings at floating rate of interests so as to minimise the fair value interest rate risk.

The Group is also exposed to fair value interest rate risk in relation to fixed-rate restricted bank deposits (see note 22 for details of these bank deposits). The Group aims at keeping the bank deposits and bank borrowings at variable rates. The Group currently does not have an interest rate hedging policy. However, management monitors interest rate exposure on going basis and will consider hedging significant interest rate exposure should the need arise.

The Group's cash flow interest rate risk is mainly concentrated on the fluctuation of LIBOR.

For the year ended 31 December 2008

### 33. FINANCIAL INSTRUMENTS (continued)

### 33b. Financial risk management objectives and polices (continued)

#### Market risk (continued)

### Sensitivity analysis

The sensitivity analysis below has been determined based on the exposure to interest rates for the Group's variable-rate bank borrowings and bank balances at the balance sheet date. The analysis is prepared assuming these financial instruments outstanding at the balance sheet date were outstanding for the whole year. A 50 basis points (2007: 50 basis points) and a 10 basis points (2007: 10 basis points) increase or decrease are used for variable-rate bank borrowings and bank balances respectively when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 50 basis points (2007: 50 basis points) and 10 basis points (2007: 10 basis points) higher/lower for variable-rate bank borrowings and bank balances respectively and all other variables were held constant, the Group's post-tax loss for the year ended 31 December 2008 would decrease/increase by US\$66,000 (2007: post-tax profit would decrease/increase by US\$13,000). This is mainly attributable to the Group's exposure to interest rates on its bank borrowings and bank balances.

#### Other price risk

The Group is exposed to equity price risk through its investment in a listed equity security. Management manages this exposure by closely monitoring the investment. The Group's equity price risk is mainly concentrated on an equity instrument operating in furniture industry sector listed in the New York Stock Exchange.

#### Sensitivity analysis

The sensitivity analyses below have been determined based on the exposure to equity price risks at the reporting date.

For year ended 31 December 2007, if the prices of the equity instrument had been 5% higher/lower and all other variables were held constant, the Group's investment valuation reserve would increase/decrease by US\$410,000 as a result of the changes in fair value of available-for-sale investments.

For year ended 31 December, 2008, if the prices of the equity instrument had been 5% higher/lower and all other variables were held constant, the Group's post-tax loss for the year ended 31 December 2008 would decrease/increase by US\$798,000 as a result of decrease/increase of impairment loss on available-for-sale investments.

For the year ended 31 December 2008

### 33. FINANCIAL INSTRUMENTS (continued)

#### 33b. Financial risk management objectives and polices (continued)

#### Credit risk

As at 31 December 2008, the Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to perform an obligation by the counterparties is arising from the carrying amount of the respective recognised financial assets as stated in the consolidated balance sheet. In order to minimise the credit risk, the management of the Group has reviewed the recoverable amount of each individual debt at each balance sheet date to ensure that adequate impairment losses are made for irrecoverable amounts. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

The credit risk on liquid funds is limited because the counterparties are banks and financial institutions with high credit ratings assigned by international credit-rating agencies.

The Group's concentration of credit risk by industry sections is in the furniture industry. The Group's concentration of credit risk by geographical locations is mainly in the U.S., which accounted for 92% (2007: 99%) of the total trade receivables as at 31 December 2008. The Group also has concentration of credit risk by customer as 58% (2007: 58%) and 24% (2007: 21%) of the total trade receivables were due from the Group's five largest customers and largest customer respectively.

#### Liquidity risk

In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows. The Group's liquidity position is monitored closely by the management of the Company.

The following table details the Group's contractual maturity for its financial liabilities. For non-derivative financial instruments, the table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The table includes both interest and principal cash flows.

Derivative financial instruments require gross settlement, the undiscounted gross (inflows) and outflows on these derivatives are shown in the table.

For the year ended 31 December 2008

# 33. FINANCIAL INSTRUMENTS (continued)

### 33b. Financial risk management objectives and polices (continued)

**Liquidity risk** (continued)

Liquidity tables

	Weighted					
	average				Total	Carrying
	effective	Less than	1 – 3	3 months	undiscounted	amount at
	interest rate	1 month	months	to 1 year	cash flows	31.12.2008
	%	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
2008						
Non-derivative financial						
instruments						
Trade and other payables	_	52,662	8,106	1,513	62,281	62,281
Bank borrowings						
- due within one year	2.44	3,796	23,693	3,333	30,822	30,575
		56,458	31,799	4,846	93,103	92,856
	· ·					
Derivative financial						
instruments						
- gross settlement						
Foreign currency forward						
contracts						
Sell USD, Buy RMB						
– inflow	-	(21,889)	(17,241)	(2,863)	(41,993)	(41,711)
- outflow	-	22,466	18,180	3,040	43,686	43,391
		577	939	177	1,693	1,680

For the year ended 31 December 2008

### 33. FINANCIAL INSTRUMENTS (continued)

### 33b. Financial risk management objectives and polices (continued)

### Liquidity risk (continued)

Liquidity tables (continued)

	Weighted average				Total	Carrying
	effective	Less than	1 – 3		undiscounted	amount at
	interest rate	1 month	months	to 1 years	cash flows	31.12.2007
	%	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
2007						
Non-derivative financial instruments						
Trade and other payables	-	20,922	5,920	2,733	29,575	29,575
Bank borrowings						
- due within one year	5.25	160	319	36,979	37,458	36,500
		21,082	6,239	39,712	67,033	66,075
Derivative financial instruments  – gross settlement						
Foreign currency forward contracts						
Sell USD, Buy RMB						
– inflow	-	-	-	(32,883)	(32,883)	(31,925)
- outflow		_		31,396	31,396	30,482
		_	_	(1,487)	(1,487)	(1,443)

### 33c. Fair value

The determination of fair value of available-for-sale investments is disclosed in note 17.

The fair value of other financial assets and financial liabilities (including derivative instruments) are determined in accordance with generally accepted pricing models based on discounted cash flow analysis or using prices or rates from observable current market transactions and dealer quotes for similar instruments.

The directors consider that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the consolidated financial statements approximate their fair values.

For the year ended 31 December 2008

### 34. OPERATING LEASE ARRANGEMENTS

### The Group as lessee

Minimum lease payments paid under operating leases during the year:

	2008	2007
	US\$'000	US\$'000
Premises and equipment	4,003	5,381

At the balance sheet date, the Group had commitments for future minimum lease payments under non-cancellable operating leases which fall due as follows:

	2008	2007
	US\$'000	US\$'000
Within one year	4,535	3,045
In the second to fifth year inclusive	7,852	5,058
Over five years	13,388	-
	25,775	8,103

Operating lease payments represent rentals payable by the Group for its factories and staff quarters and equipment. Lease terms are ranged from one to five years. Operating lease payments also include rental payable by the Group for its leasehold interest in a piece of land with lease term of thirty years.

### The Group as lessor

Property rental income earned from sublease of leased factories and equipment during the year was US\$222,000 (2007: US\$93,000). All of the subleased factories and equipment held have committed tenants for the next 5 years.

At the balance sheet date, the Group had contracted with tenants for the following future minimum lease payments under non-cancellable operating leases:

	2008	2007
	US\$'000	US\$'000
Within one year	217	344
In the second to fifth year inclusive	129	346
	346	690

For the year ended 31 December 2008

### 35. CAPITAL COMMITMENTS

	2008 US\$'000	2007 US\$'000
Capital expenditure in respect of acquisition of property, plant and equipment:  - contracted for but not provided in the consolidated financial statements  - authorised but not contracted for	468 35	1,447
Capital expenditure in respect of acquisition of available-for-sale investments:  - contracted for but not provided in the consolidated financial statements	_	60,591

### 36. PLEDGE OF ASSETS

At the balance sheet date, the Group had the following assets pledged to banks to secure the general banking facilities granted to the Group:

	2008	2007
	US\$'000	US\$'000
Property, plant and equipment	37,423	38,772
Inventories	30,474	33,645
Trade and other receivables	72,944	74,965
Pledged bank deposits	-	978
	140,841	148,360

### 37. RETIREMENT BENEFIT SCHEMES

The Group operates a Mandatory Provident Fund Scheme (the "MPF Scheme") for all qualifying employees in Hong Kong. The assets of the MPF Scheme are held separately from those of the Group, in funds under the control of trustees. The Group contributes the lower of 5% or HK\$1,000 of the relevant payroll costs, for each of the employees every month, to the MPF Scheme, which contribution is matched by employees.

In accordance with the relevant PRC rules and regulations, the PRC subsidiaries of the Company are required to establish a defined contribution plan managed by the relevant local government bureau in the PRC and to make contributions for their eligible employees. The contribution borne by the PRC subsidiaries are calculated according to the rate set by the municipal government.

The Company's U.S. and U.K. subsidiaries have established defined contribution retirement plans for their eligible employees in the U.S. and U.K. respectively. The assets of the plans are held separately from those of the Group, in funds under the control of trustees.

For the year ended 31 December 2008

### 38. MAJOR NON-CASH TRANSACTION

During the year ended 31 December 2008, the Group acquired further equity interests in the investment in equity securities of a listed company in the U.S., which are treated as available-for-sale investments, by the issue of the Company's ordinary shares. Details of the transaction are set out in note 17.

### 39. RELATED PARTY TRANSACTIONS

During the year, the Group had the following significant transactions with related parties:

Name of related company	Nature of transactions	2008 <i>U</i> S\$'000	2007 US\$'000
Uson Enterprises Limited	Transportation logistics service fee paid	-	775
Samson Global Co., Ltd.	Purchase of property, plant and equipment Rental paid	31 24	- 18

Both companies are beneficially owned by Mr. Shan Huei KUO and Ms. Yi-Mei LIU, both are directors of the Company.

### Compensation of key management personnel

The remuneration of members of key management personnel during the year was as follows:

	2008	2007
	US\$'000	US\$'000
Short-term benefits	3,039	3,180
Post-employment benefits	11	15
Share-based payment expense	5	10
	3,055	3,205

The remuneration of directors and key executives is determined by the remuneration committee of the Company having regard to the performance of individuals and market trends.

For the year ended 31 December 2008

### 40. BALANCE SHEET OF THE COMPANY

The balance sheet of the Company at the balance sheet date is as follows:

	Note	2008 US\$'000	2007 US\$'000
TOTAL ASSETS TOTAL LIABILITIES		450,790 (30,185)	354,304 (900)
		420,605	353,404
CAPITAL AND RESERVES Share capital (note 27) Share premium and reserves	(a)	152,732 267,873	138,000 215,404
		420,605	353,404

Note:

#### (a) Share premium and reserves

	Share premium US\$'000	Capital redemption reserve US\$'000	Contributed surplus US\$'000	Share option reserve US\$'000	Investment revaluation reserve US\$'000	Accumulated profits US\$'000	Total US\$'000
At 1 January 2007	135,570	_	80,186	430	_	20,600	236,786
Loss for the year	_	-	_	-	-	(84)	(84)
Loss on changes in fair value of available-for-sale investments	-	-	-	-	(836)	-	(836)
Recognition of equity-settled				0.1			
share based payments	-	-	-	61	-	(00 500)	(20, 522)
Dividend recognised as distribution  Transfer to accumulated	_	_	-	_	_	(20,523)	(20,523)
profits upon forfeiture							
of share options		-	-	(81)	_	81	
At 31 December 2007 and							
1 January 2008	135,570	_	80,186	410	(836)	74	215,404
Profit for the year	-	_	-	_	-	30,942	30,942
Loss on changes in fair value							, -
of available-for-sale investments	_	-	-	_	(58,481)	-	(58,481)
Recognition of impairment loss on							
available-for-sale investments	-	-	-	-	59,317	-	59,317
Recognition of equity-settled							
share based payments	-	-	-	48	-	-	48
Shares issued for acquisition							
of available-for-sale investments	51,039	-	-	-	-	-	51,039
Share repurchased and cancelled	(598)	460	-	-	-	(460)	(598)
Dividend recognised as distribution  Transfer to accumulated  profits upon forfeiture	-	-	-	-	-	(29,798)	(29,798)
of share options	-	-	-	(12)	-	12	-
At 31 December 2008	186,011	460	80,186	446	-	770	267,873

Contributed surplus represents the difference between the net assets of the subsidiaries and the nominal amount of the Company's share issued in exchange thereof pursuant to a group reorganisation.

For the year ended 31 December 2008

### 41. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY

	Place of incorporation/ establishment/	Class of	Issued and fully paid share/ registered	Proportion of nominal value of share/ registered capital held by the Company				
Name of company	operation	share held	capital	Dire 2008	<b>ctly</b> 2007	India 2008	<b>ectly</b> 2007	Principal activities
Craftmaster Furniture,	The U.S.	Ordinary	US\$0.01	-	-	100%	100%	Manufacturing and sales of furniture
#LCDG	The PRC	Capital contribution	HK\$497,340,000	-	-	100%	100%	Manufacturing of furniture
#LCZJ	The PRC	Capital contribution	US\$80,000,000	-	-	100%	100%	Manufacturing of furniture
Legacy Classic Furniture, Inc.	The U.S.	Ordinary	US\$4,450,000	-	-	100%	100%	Marketing and sales of furniture
Samson International Enterprises Limited	BVI/Taiwan	Ordinary	US\$50,000	-	-	100%	100%	Trading of furniture and procurement services
Samson Investment Holding Co.	The U.S.	Ordinary	US\$0.10	-	-	100%	100%	Investment holding
Universal Furniture International, Inc.	The U.S.	Ordinary	US\$0.35	-	-	100%	100%	Marketing and sales of furniture
*Willis Gambier (UK)	The U.K.	Ordinary	£1	-	-	100%	-	Trading of furniture

The above table lists the subsidiaries of the Group which principally affected the results or assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

<sup>\*</sup> LCDG and LCZJ are wholly foreign owned enterprises.

<sup>\*</sup> Willis Gambier (UK) was incorporated in the U.K. during the year ended 31 December 2008.

# Financial Summary

### **RESULTS**

	Year ended 31 December							
	2004 US\$'000	2005 US\$'000	2006 US\$'000	2007 US\$'000	2008 US\$'000			
Revenue	457,542	517,039	568,415	508,710	466,569			
Profit (loss) for the year	70,070	89,032	103,052	55,001	(18,470)			

### **ASSETS AND LIABILITIES**

	As at 31 December							
	2004 US\$'000	2005 US\$'000	2006 US\$'000	2007 US\$'000	2008 US\$'000			
Total assets	329,207	447,730	552,179	577,368	638,066			
Total liabilities	(192,542)	(79,084)	(112,868)	(88,209)	(119,944)			
Shareholders' funds	136,665	368,646	439,311	489,159	518,122			

#### Notes:

- 1. The financial information for the year ended 31 December 2004 has been prepared using the principles of merger accounting to indicate the results of the Group as if the group structure, at the time when the Company's shares were listed on the Stock Exchange, had been in existence throughout the years concerned. The results for the year ended 31 December 2004, and the assets and liabilities as at 31 December 2004 have been extracted from the Company's prospectus dated 7 November 2005.
- 2. The results for four years ended 31 December 2008, and the assets and liabilities as at 31 December 2005, 2006, 2007 and 2008 have been extracted from the audited consolidated income statement and audited consolidated balance sheet as set out on pages 29 and 30 to 31 of the consolidated financial statements or from the Company's 2006 and 2007 annual report respectively.